

G A I L L I M H
B E O A G U S B R Í O M H A R !

Action Plan 2002 -2003

Galway City Development Board
Bord Forbatha Cathrach na Gaillimhe



Produced by: The Office of the Director of Community and Enterprise, Galway City Council, September 2002

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Our Vision for Galway City

Gaillimh! Beo agus Bríomhar! A City that people are proud to be part of, to work in, to live in and which is attractive to visitors and investors alike”.

These are the values which shape our vision:

- ***An Historic, Progressive, Creative City;***
- ***An Inclusive and People Centred City;***
- ***A City with a Sustainable Economy, Community and Environment;***

- ***An Accessible, Equitable City.***

Background

This document represents the Action Plan September 2002 – 2003 for the Galway City Development Board. This plan documents the actions to be undertaken in relation to each of the key areas highlighted below. It is noteworthy that progress in relation to each of the actions specified will be documented at six monthly intervals, culminating in an annual report on progress to be completed by December 31st, 2003.

Key Action Areas

This plan will document targeted actions on a per annum basis designed to further progression in relation to the Strategic Objectives stemming from the Strategy for Economic, Social and Cultural Development 2002 –2012. In doing so, it is anticipated that the proposed actions will inherently endeavor to promote progression in relation to each of the following key areas:

- Cross-cutting themes including:
 - (i) Social Inclusion;
 - (ii) Environmental Sustainability;
 - (iii) Rural Development and
 - (iv) Equality
- Ownership and Buy In
- National, Regional and Local Level Interlinkages
- Policy Initiatives

Membership of the Galway City Development Board

Members by Sector

Local Development:

Ms Mary Bennett	Galway County and City Enterprise Board
Mr Declan Brassil	Galway City Partnership
Mr Jack Callanan	Galway City Partnership
Ms Elaine Harvey	Galway City Partnership
Mr Charles Lynch	Galway County and City Enterprise Board
Mr Stan Sjothun	Galway City Partnership

Local Government

Councillor Tom Costello	Galway City Council
Councillor Val Hanley	Mayor of the City of Galway
Councillor Michael Leahy	Galway City Council
Councillor Declan McDonnell	Galway City Council
Councillor John Mulholland	Galway City Council
Councillor Donal Lyons	Galway City Council
Mr John Tierney	Galway City Manager

State Agencies:

Mr Tony Barrett	FÁS
Mr Seamus Bree	Enterprise Ireland
Ms Gillian Buckley	Western Development Commission
Mr Frank Conlon	IDA-Ireland - West Region
Dr Seán Conroy	Western Health Board
Mr Brian Flynn	Ireland West Tourism
Mr Dave McGinn	Department of Social and Family Affairs
Chief Supt. Tom Monaghan	An Garda Síochána
An tUas. Peadar O' hUallacháin	Údarás na Gaeltachta
Mr Pat Ryan	City of Galway Vocational Education Committee

Social Partners:

Mr Jim Cotter	Trade Union Sector Representative
Mr Michael Coyle	Business Sector Representative
Ms Marlene O'Connor	Community & Voluntary Sector Representative
Mr Brendan Smith	Community & Voluntary Sector Representative
Ms Jackie Uí Chionna	Community & Voluntary Sector Representative

Monitoring Implementation

Overview

The Galway City Development Board will assume overall responsibility for overseeing the implementation of the Strategy. To assist its work the Board recognises the critical importance of ongoing feedback, monitoring and evaluation. To this end, the Board will use standard mechanisms to review its progress and adjust its targets if the practice on the ground indicates that this is necessary. The specific tools which the Galway City Development Board will employ are outlined in the remainder of this section.

Assessing Progress

From the outset, the implementation of the Galway City Strategy will be tracked at regular intervals on a per annum basis. In addition, the progress towards achieving the goals highlighted in the strategy framework will form the subject of independent evaluation following a three year cycle of activity. The specific aspects of the tracking and evaluation of the Strategy are as outlined below.

Role of the Lead Partner

The implementation of each objective will be co-ordinated by the assigned lead partner and will be supported in its role by the additional designated agencies and groups as set out in the Strategy. Each individual agency will be responsible for implementation.

Reaching Yearly Targets

The Outputs/Outcomes highlighted in the Strategy will considerably simplify the tracking and evaluation of the Board's progress over time. Every year three simple tools will be used to judge progress in relation to targets. These three tools are as follows:

- | |
|---|
| <ul style="list-style-type: none">(i) <i>Annual plan of activity</i>(ii) <i>Six-monthly reviews</i>(iii) <i>Annual report</i> |
|---|

Annual Action Plan

- This plan will document all economic, social and cultural actions proposed for a given year and will be consistent with the objectives of the ten-year Strategy.
- The plan will specify particular targets and indicators for each objective, making progress easy to monitor.
- The plan will identify issues which need to be addressed in relation to environmental sustainability, poverty, rural development and equality / gender issues.

- Actions aimed at strengthening the working relationship of the Board will form part of the annual schedule of activity.
- The annual plan will take account of policy initiatives and will endeavour to ensure that the Strategy remains consistent with new developments.
- For each output and outcome, past and present performance will be obtained as benchmarks from which to assess progress. *Note: in a number of cases, new datasets will need to be developed.*

Six-Month Reviews

- To measure progress reviews will take place every six months culminating in a report from the Director of Community and Enterprise to the Galway City Development Board. This report will then be forwarded to the Task Force Secretariat.
- The primary focus of the six-monthly reports will be to determine the progress of the work mid term and implement change if required in areas presenting difficulties.

An Annual Report

- An annual report will be produced at the end of each calendar year and will serve to document the work implemented during the year.

- This report will draw on the six-monthly reviews and serve to inform the annual plan of activity for the following year.

Two – Way Communication

The Galway City Development Board will continually employ and further develop its two–way channels of communication. In particular, the Board recognises that ongoing communication and consultation with the Galway City Community Forum, stakeholders and the public will be critical.

Proofing Checks and Mechanisms

The Galway City Development Board will endeavour to further train its members and continue to develop awareness in relation to environmental sustainability, poverty, rural development and equality issues. As previously highlighted, revisions to this Strategy have been made on foot of formalised proofing. With respect to the equality agenda, the Board agreed that once established, each of the new co-ordinating mechanisms would undertake equality training and an equality impact assessment of policy implications and outcomes. Similarly, it was agreed that the City Development Board Sub-Structure established to drive the equality agenda would remain in place.

- The Galway City Development Board is conscious of the lack of datasets in relation to key areas and will

endeavour to maintain existing and initiate the collection and development of new datasets.

- The Galway City Development Board will adjust the Strategy document in light of new policy developments.
- The Galway City Development Board will continue to consult with issue-based stakeholders.

Evaluating its Goals

Over the period 2002 to 2012, the targets to be achieved on a per annum basis will be informed by the vision and goals as outlined in the Galway City Strategy document. Ultimately, achievement of annual targets will lead to attainment of the overall sectoral goals underpinning each yearly target. To assist this process, the Galway City Development Board will contract an independent evaluator to assess and evaluate actual performance in relation to the original goals as set out in the framework document.

Formal evaluation of goals will take place at three year intervals and address each of the following key areas:

- Attainment of goals in relation to the targets;
- Progress in relation to poverty, environmental sustainability, rural development and equality / gender benchmarks with particular emphasis on progress made in relation to inclusion and participation;

- Review of the level of ownership and ‘buy in’ by stakeholders;
- Assessment of the number of formal linkages at national, regional and local level relative to other City and County Development Boards;
- Formal evaluation will culminate in the submission of a report and make recommendations with respect to the future work of the Galway City Development Board;

This evaluation report will inform subsequent annual implementation action plans and if required may involve revisions to the strategy framework.

Developing the Action Plans

Establishing the new Co-ordination Mechanisms

Each of the twelve new Co-ordination Mechanisms as described in detail in appendix one of the Strategy for Economic, Social and Cultural Development 2002–2012 convened its first meeting over the period May to June 2002. These preliminary meetings focussed on introductions; highlighting work remits, operational guidelines and schedules for each Co-ordination Mechanism. In addition, the members of each Co-ordination Mechanism undertook equality training, thereby meeting the Board's aim of generating increased awareness in relation to equality issues.

Focus on Actions

The primary agenda item for the second round of meetings centred on developing action plans for the period September 2002-2003. This involved focussed and often lengthy discussion amongst members to identify practical actions that could be undertaken over the upcoming year. Members also set about reaching consensus with respect to the members responsible, the resource allocation, together with the expected completion and review date for each action.

Each Co-ordination Mechanism adopted a somewhat different approach to the completion of the action plan template. This accounts for varying answers in terms of members responsible. Similarly, for this first Galway City Development Board (CDB) Action Plan, it was not feasible for groups to quantify the value of the resources allocated to the actions specified. However, the CDB hopes that future plans will provide greater detail in relation to resources. It is noteworthy

that completion dates are absent for actions, which for the most part are dependent on external factors. Similarly, some groups wished to review actions on an ongoing basis rather than specify a particular date, equally conscious that formal six-month reviews were part of the monitoring system.

The action plans assigned to Agencies and Sectors as outlined in the latter section of this document were produced adhering to the same template.

Assessing Progress

The key outputs / outcomes and indicators outlined in the Strategy acted as useful reference points; guiding the Co-ordination Mechanisms in their choice of actions. In effect, the targets provided assistance as to the type and degree of work / action needed. In a number of cases new outputs / outcomes were identified. Similarly, the groups focussed attention on the need for data collection across a broad range of indicators, for which data is currently unavailable.

The Final Action Plan

Over the summer months of 2002, numerous meetings took place to refine initial actions and reach agreement on the final action plan draft for each Co-ordination Mechanism. All individual action plans were presented to the Galway City Development Board on September 20th, 2002 and each individual plan was ratified following an oral briefing by the Lead Partner of each Co-ordination Mechanism. The remainder of this document outlines each individual plan.

1. Arts and Culture

Galway City Council is Lead Partner. Membership comprises : Cllr. John Mulholland, Cllr. Paul Colleran, Mr. Michael Burke, Galway City Council; Ms. Jackie Uí Chionna and Ms. Delo Collier, Community & Voluntary Sector; Ms. Maeve Joyce, Business Sector; Nominee to be selected, The Arts Council; Ms. Ethna Verling, The Heritage Council; An tUasal Uinseann MacThomáis, An tUasal Breannán O'Súilleabháin (alternate), Department of Community, Rural & Gaeltacht Affairs; Ms. Bernie Kelly, Galway Local Authorities Library Service; Mr. Rod Stoneman, Ms. Fran Byrne Keaveney (alternate), Irish Film Board; An tUas Peadar Ó Maoláin, Údarás na Gaeltachta; Ms. Anne Melia, Ms. Anna Farrell (alternate), Ireland West Tourism; Ms. Emily Cullen, NUI, Galway; Ms. Marian Coy, Ms. Mary Mac Cague (alternate), Galway Mayo Institute of Technology; Mr. Breandán Ó hEaghra, Foras na Gaeilge and Mr. Pat Foley, City of Galway Vocational Education Committee.

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Foster the identification of Galway as a world centre of Gaelic and Celtic culture including sport, music, dance, folklore, craft, culture and language.

Strategic Action: Establish a consortium to advance the development of a Centre of Gaelic and of Celtic Culture

Comment: Consider this action in terms of the nine grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Review/Update 1985 Study	GMIT/Gaillimh Le Gaeilge	To be determined	By Dec. 2002	
Agree Parameters	Arts & Culture Group	To be determined	March 2003	
Explore Cultural Hub in tandem with the development and implementation of the Arts Plan for the City, and strategy for the provision of arts and culture infrastructure in the City.	Arts & Culture Group	To be determined	Spring 2003	

Key Outputs/Outcomes

- Feasibility study and programme for the establishment of a centre for Gaelic and Celtic Culture

Current and New Indicators

- Recognition of Galway as a centre of Gaelic and Celtic culture

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Foster the identification of Galway as a world centre of Gaelic and Celtic culture including sport, music, dance, folklore, craft, culture and language.

Strategic Action: Support the development of Education facilities for traditional music and dance.

Comment: Consider this action in terms of the nine grounds Comment: Consider this action in terms of the nine grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Establish link with School of Music Development Review options as outlined for Cultural Hub above.	Community & Voluntary Sector	To be determined	October 2002	
	Arts & Culture Group	To be determined	October 2002	

Key Outputs/Outcomes

- Uptake of opportunities to participate in traditional music and dance

Current and New Indicators

- Recognition of Galway as a centre of Gaelic and Celtic culture

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: To increase multi-cultural activity in the City.

Strategic Action: Celebrate diversity in the City and encourage the sharing of different cultural experiences through: (a) Festivals of multi-culturalism.

(b) The incorporation of multi-cultural activities into existing festivals and arts events.

Comment: Consider this action in terms of the nine grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Review multi-cultural activities in existing festivals and Arts events in the City.	Arts & Culture Group	To be determined	January 2003	

Key Outputs/Outcomes

- Annual festival of multi-culturalism

Current and New Indicators

- Number of events celebrating multi-culturalism

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase Irish language opportunities and visibility in the City.

Strategic Action: Support partnerships to promote the use of the Irish language: (a) As an economic resource in the City (b) In everyday social, cultural and economic interactions (c) On signage, place names and other visual media

Comment: Consider this action in terms of the nine grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Update of Gaillimh Le Gaeilge Plan Establish Irish language organisations network meetings	Gaillimh Le Gaeilge Galway City Council/Foras na Gaeilge	To be determined To be determined	September 2003 October 2002	

Key Outputs/Outcomes

- Numbers of businesses and organisations using Irish in signage and providing services through Irish

Current and New Indicators

- Number of Irish speakers (as per Census)

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase Irish language opportunities and visibility in the City.

Strategic Action: Support the further development of learning opportunities in Irish language and culture, through Naíonraí, Gaelscoileanna, third level and in the workplace.

Comment: Consider this action in terms of the nine grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Survey progression of Gaelscoil Pupils Investigate the feasibility of Survey of Irish language use in city	Foras na Gaeilge An Roinn Gnóthaí Pobail, Tuaithe agus Gaeltachta.	To be determined To be determined	January 2003 October 2002	

Key Outputs/Outcomes

- Number of pupils and students attending Naíonraí and Gaelscoileanna
- Number of students accessing courses through Irish in NUI, Galway and Galway Mayo Institute of Technology and other Irish language courses

Current and New Indicators

- Number of Irish speakers (as per Census)

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Support and foster Gaelic traditions in the City.

Strategic Action: Celebrate Gaelic culture and traditions through: (a) The development of an Annual Festival, (b) The inclusion of elements of Irish and Celtic culture in existing festivals and events

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Continue Féile (Bi-annual) Establish Mini-Féile (annually)	Town Hall/ Galway City Council Community & Voluntary Sector	To be determined To be determined	March 2003 December 2002	

Key Outputs/Outcomes

- Annual festival of Irish and Celtic culture

Current and New Indicators

- Level of voter participation in Údarás na Gaeltachta elections

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Support and foster Gaelic traditions in the City.

Strategic Action: Develop strategies to support and foster Gaelic traditions in City communities with particular emphasis on existing Gaeltacht areas

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Cultural Event to be held in Menlo Gaeltacht Area Review existing strategies	Galway City Council/Foras na Gaeilge Údarás na Gaeltachta	To be determined To be determined		

Key Outputs/Outcomes

- Identification of Strategies to support and foster Gaelic traditions

Current and New Indicators

- Level of voter participation in Údarás na Gaeltachta elections

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Develop the capacity of every public service organisation to provide services through Irish.

Strategic Action: Provide Irish language training to public services staff

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Introduction of courses at various levels for City Council Staff	Galway City Council/Foras na Gaeilge	To be determined	Ongoing 2002 - 2003	

Key Outputs/Outcomes

- Numbers of public service staff with fluency in Irish
- Numbers of forms, documents, signs available in Irish

Current and New Indicators

- Level of public services available through Irish

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Develop the cultural infrastructure including culturally appropriate facilities.

Strategic Action: Develop and implement an Arts Plan for the City

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Examine and review GCC Arts Plan City of Culture Bid and Selection Panel's Report Galway City Council Heritage Plan	Galway City Council/All Members	To be determined	October 2002	September, 2002
Make recommendation on implementation	Arts & Culture Group.	To be determined	October 2002	
Incorporate into own sector	Individual members	To be determined	To be agreed	

Key Outputs/Outcomes

- Arts Plan

Current and New Indicators

- Numbers participating in and attending art/culture events
- Number of arts/culture venues
- Number of arts/culture groups

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Develop the cultural infrastructure including culturally appropriate facilities.

Strategic Action: Develop and implement a strategy for the provision of arts and culture infrastructure in the City

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Co-ordinate and complete Directory of Arts & Culture Activity	Galway City Council/Foras na Gaeilge	To be determined	To be agreed	
Review current Plans for Cultural provision	GMIT/NUIG and other Groups	To be determined	October 2002	

Key Outputs/Outcomes

- Cultural Infrastructure Strategy

Current and New Indicators

- Numbers participating in and attending art/culture events
- Number of arts/culture venues
- Number of arts/culture groups

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Increase participation in and access to cultural activities, including people from marginalised socio-economic and minority cultural groups.

Strategic Action: Develop strategies which support equality of access for all to cultural activities as active and passive participants

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Progress Westside Library	Library Service	To be determined	September 2003	
Progress Ballybane Library	Library Service	To be determined		
Ongoing City Library activities	Library Service	To be determined		
Review existing actions	All Members	To be determined	End Dec. 2002	

Key Outputs/Outcomes

- Cultural Access Strategy
- Audit of arts audiences

Current and New Indicators

- Socio-economic profile of those participating in and attending arts events

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Increase participation in and access to cultural activities, including people from marginalised socio-economic and minority cultural groups.

Strategic Action: Increase participation in and access to cultural activities in non-traditional contexts including hospitals, residential, training centres and other facilities *Comment: Consider this action with respect to the relevant equality grounds*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Review existing Actions	All Members	To be determined	End Dec. 2002	

Key Outputs/Outcomes

- Number of arts events

Current and New Indicators

- Socio-economic profile of those participating in and attending arts events

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Increase cultural education facilities in the City.

Strategic Action Establish a consortium to develop a School of Music

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Establish National Diploma in Applied Music in Galway	G.M.I.T	To be determined	Sept. 2003	
Establishment of Music Ensemble	Music for Galway/NUIG/ Galway City Council/Galway County Council	To be determined	October 2002	
Progress Feasibility Study of School of Music	Community & Voluntary Sector	To be determined	October 2002	

Key Outputs/Outcomes

- Feasibility Plan for School of Music

Current and New Indicators

- Number of cultural education facilities

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Increase cultural education facilities in the City.

Strategic Action Explore feasibility of developing a School of Performing Arts

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
No actions in 2002 - 2003		To be determined		

Key Outputs/Outcomes

- Feasibility Plan for School of Performing Arts

Current and New Indicators

- Number of Cultural Education facilities

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Increase cultural education facilities in the City.

Strategic Action Support the development of cultural education in schools

Comment: Consider this action with respect to the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Research Dept. of Education Curricula	City of Galway V.E.C.	To be determined	End March 2003	
Review existing programmes	All Members	To be determined	End December 2002	

Key Outputs/Outcomes

- Cultural education in schools

Current and New Indicators

- Number of Cultural Education facilities

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Cultivate and facilitate the highest standards of excellence in arts activities.

Strategic Action: Promote excellence and innovation in all the arts through the development of a range of facilities and supports for artists' development and progression

Comment: Consider this action in terms of the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Review Arts & Culture Group Work	Arts & Culture Group	To be determined		March/Sept. 2003
Explore arts awards scheme	Galway City Council	To be determined		December 2002

Key Outputs/Outcomes

- City Arts Award Scheme
- Assistance to artists/scholarships including support of marginalised individuals and groups

Current and New Indicators

- Nominations for National and International Arts Awards
- Number of scholarships awarded to marginalised individuals and groups

Goal: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Cultivate and facilitate the highest standards of excellence in arts activities.

Strategic Action: Further develop the City as a centre of cultural excellence utilising the concepts underlying the City of Culture model

Comment: Consider this action in terms of the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Examine and review Galway City Council Arts Plan City of Culture Bid and Selection Panel's Report Galway City Council Heritage Plan	Galway City Council/All Members	To be determined	October 2002	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Nominations for National and International Arts Awards
- Number of scholarships awarded to marginalised individuals and groups

GOAL: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Develop the capacity of every public service organisation to provide services through Irish.

Strategic Action: Public service organisations to make services available through Irish

Comment: Consider this action in terms of the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Note:- This action was re-assigned from Údarás na Gaeltachta to the Arts and Culture Group. 1. Actions to be determined by the Arts and Culture Group	1. To be determined.	1. To be determined.	1. To be determined.	

Key Outputs/Outcomes
<ul style="list-style-type: none"> • Number of public service staff with fluency in Irish • Number of forms, documents, signs available in Irish

Current and New Indicators
<ul style="list-style-type: none"> • Level of public services available through Irish

2. Community Development Group

Galway City Council is Lead Partner. Membership comprises : Cllr. Donal Lyons, Cllr. Terry O’Flaherty, Ms. Martina Moloney, Galway City Council; Mr. Louie McGuire and Ms. Imelda Gormally, Community & Voluntary Sector; Mr. Gary Creaven, Mr. Kieran Cunnane, Political Parties; Ms. Maeve Murray, Galway City Partnership; Ms. Fíona O’Loughlin, City of Galway Vocational Education Committee; Ms. Deirdre Hardiman, Ms. Helen Casey (alternate), NUI Galway; Sergeant Gerard Mangan, An Garda Síochána; Fr. Martin Glynn, Catholic Church; Rev. Patrick Towers, Rev. Maria Jansson (alternate), Church of Ireland; Rev. Dr. Sahr Yambasu, Ms. Heather Smith (alternate), United Methodist Presbyterian Church and Mr. Ivan McPhillips, Galway Mayo Institute of Technology.

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Increase a sense of ‘citizenship’ as membership of community in the City by encouraging greater voter participation and fostering ‘civic pride’ and responsibility through education.

Strategic Action: Develop and implement a strategy to encourage civic spirit not just citizenship

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<p>Voter Participation Strategy by 2004: Tasks: 1. Make contact with Vincentian Partnership for Justice 2. Establish Baseline Data/Research Turn Out at elections 3. Review Information/Data 4. Run/ Review Pilot Project 5. Draft Voter participation Strategy 6. Identify and review projects designed to enhance and encourage civic pride</p> <p>Forum for Young People/Dáil na nÓg/Comhairle na nÓg Tasks: Follow up from July 2002 Meeting between GCDB/CGVEC/GCP 1. Arrange Four Meetings 2. Nominate representatives to Dáil na nÓg 3. Arrange structured feedback to Galway City Development Board</p>	<p>1. Fr Martin Glynn 2. Galway City Council 3. Community Development Group 4. City Galway VEC 5. Community Development Group 6. Individual Members of Community Development Group</p> <p>Galway City Development Board/City of Galway VEC/Galway City Partnership</p>		<p>1. Sept 02 2. Sept 02 3. Sept/Dec 02 4. To be determined 5. To be determined 6. Oct 02</p> <p>Sept 02 Quarterly Sept 02 Ongoing</p>	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Voter Participation Strategy to encourage civic pride not just citizenship by 2004 				
Current and New Indicators				
<ul style="list-style-type: none"> Level of voter participation 				

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Value, support and promote the contribution of volunteers and encourage participation in voluntary activity.

Strategic Actions: Develop and implement a strategy to support voluntarism.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Tasks: Strategy for Voluntarism 1. Compile Existing Information & Strategies 2. Draft Strategy 3. Review Galway City Partnership Funding Handbook 4. Explore Mayor's Award Scheme 5. Organise Joint Seminar on Voluntarism	1. Galway City Partnership/NUI, Galway 2. Community Development. Group 3. Galway City Partnership/Galway City Council 4. Galway City Council 5. Galway City Community Forum/ Galway City Council/Galway City Development Board		1. Dec. 02 2. March 03 3. To be determined 4. Sept. 02 5. Dec. 02	

Key Outputs/Outcomes

- Strategy on Voluntarism

Current and New Indicators

- Level of voluntary activity

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Value, support and promote the contribution of volunteers and encourage participation in voluntary activity.

Strategic Actions: Establish resource centre for community and voluntary groups in City Centre location

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Tasks: 1. Bring Working Group together 2. Identify Needs 3. Identify Site 4. Determine Funding Requirements	1 - 4. Galway People's Resource Centre		1. Sept. 02 2. To be determined 3. To be determined 4. To be determined	

Key Outputs/Outcomes

- Community Resource Centre

Current and New Indicators

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Promote public participation in decision-making at all levels.

Strategic Actions: Agencies to commit to following participative models

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Tasks: 1. Identify Agencies 2. Collate Annual Reports of Agencies on CDB 3. Establish what, if any, models being used	1. Galway City Council 2. Galway City Council 3. Galway City Council		1. Dec. 02 2. Dec. 02 3. Dec. 02	

Key Outputs/Outcomes

- Consultation exercises with local communities

Current and New Indicators

- Annual reports of agencies and organisations to include advances made in supporting participative decision making

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Promote public participation in decision-making at all levels.

Strategic Actions: Develop and implement a Charter for Participation

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Tasks: 1. Research existing models 2. Preliminary Drafting of Charter 3. Circulate Draft Charter 4. Amend Draft Charter 5. Agree Charter 6. Publish Charter	1. Galway City Partnership/ NUI, Galway 2. Community Development Group 3. Community Development Group 4. Community Development Group 5. Community Development Group 6. Community Development Group		1. Oct. 02 2. Dec. 02 3. End March 03 4. To be determined 5. To be determined 6. To be determined	

Key Outputs/Outcomes

Charter for Participation

Current and New Indicators

- Level of voter registration/participation

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Promote public participation in decision-making at all levels.

Strategic Actions: Support the Community Forum to assist participation of groups

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Tasks: 1. Ongoing Community & Enterprise Development Officer 2. Social Inclusion support from Galway City Partnership	1. Galway City Council 2. Galway City Partnership		1. Ongoing 2. Ongoing	

Key Outputs/Outcomes

- A vibrant, independent Community Forum

Current and New Indicators

- Level of voter registration/participation
- Annual reports of agencies and organisations to include advances made in supporting participative decision making

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase levels of social inclusion among all members of society.

Strategic Actions: Develop models of working to ensure meaningful consultation

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Tasks: 1. Identify Agencies 2. Collate Annual Reports of Agencies on CDB 3. Establish what, if any, models being used 4. Research Best Practice re: Communications/Language use/Signage	1. Galway City Council 2. Galway City Council 3. Galway City Council 4. Community Development Group		1. Dec. 02 2. Dec. 02 3. Dec. 02 4. To be determined	

Key Outputs/Outcomes

- Programmes addressing needs of socially excluded groups
- Communication Strategies

Current and New Indicators

Baseline information and appropriate indicators to be developed

Goal: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Increase a sense of 'citizenship' as membership of community in the city by encouraging greater voter participation and fostering 'civic pride' and responsibility through education.

Strategic Actions: Raise awareness of what constitutes public service.

Comment: Consider this action in terms of the nine equality grounds.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
To be determined				

Key Outputs/Outcomes

- Voter Participation Strategy to raise awareness of what constitutes a public service by 2004
- Annual Programme of visits to schools by Civic Leaders

Current and New Indicators

- To be agreed

3. Economic Development Group

Enterprise Ireland is Lead Partner, Membership comprises : Mr. Seamus Bree, Mr. Victor Andrews (alternate), Enterprise Ireland; Cllr. Val Hanley, Mayor of the City of Galway, Mr. Ciarán Hayes, Galway City Council; Mr. Charles Lynch, Galway County & City Enterprise Board; Mr. Felim McDonnell, Business Sector; Mr. John Brennan, Business Sector, Ms. Máire Lee Geary, IDA-Ireland; Ms. Anna Farrell, Ireland West Tourism; Ms. Celine McCormack, Ms. Colette Power (alternate), Galway City Partnership; Mr. Jim Brick, City of Galway Vocational Education Committee; Mr. Denis O'Brien, Mr. Niall Ó Brolcháin, Community & Voluntary Sector, Mr. Éamon Gleeson, FÁS; Dr. Dermot Hurst, Western Development Commission, Professor Michael Keane, NUI, Galway; Mr. Larry Elwood, Mr. Kevin Dooley (alternate), Galway Mayo Institute of Technology; Mr. Liam Ó hAoláin, Trade Union Sector; Mr. Dave McGinn, Department of Social & Family Affairs and An tUasal Uinseann MacThomáis, An tUasal Breandán Ó Súilleabháin (alternate), Department of Community, Rural & Gaeltacht Affairs.

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Further develop entrepreneurship among students, employees, unemployed, employers and educators.

Strategic Action: Prepare and implement an Enterprise Development Strategy which co-ordinates existing and new initiatives designed to maximise long term enterprise development. *[Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Members of the Economic Development Group to produce and forward all baseline information <i>(bullet point format)</i> relevant to Enterprise Development in Galway City to the Community and Enterprise Section of Galway City Council. 2. Additional actions including the development of a Strategy to be undertaken once the above information is reviewed.	1. Enterprise Ireland, Galway City Council, Galway County & City Enterprise Board, the Business Sector, IDA Ireland, Ireland West Tourism, Galway City Partnership, City of Galway Vocational Education Committee, FÁS, the Department of Education & Science, NUI, Galway, Galway Mayo Institute of Technology, the Trade Union Sector, the Western Development Commission, the Department of Social, & Family Affairs, the Department of Community, Rural & Gaeltacht Affairs and Westbic. 2. The Economic Development Group.	1. To be determined. 2. To be determined.	1. November 2002. 2. October 2002 to September 2003.	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Completion of Enterprise Development Programmes 				
Current and New Indicators				
<ul style="list-style-type: none"> Percentage increase of new business start-ups 				

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Increase research development and innovation in the local economy, recognising the pivotal role of NUI, Galway and the Galway Mayo Institute of Technology.

Strategic Action: Co-ordinate research & development, support the development of industries / services that rely more heavily on knowledge and talent and utilise research centres to exploit new ideas and technologies for transfer to local business

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. (i) Recommend actions aimed at developing local business incorporating the indigenous and overseas sectors. (ii) Report on regular meetings held between: <i>NUI Galway, Galway – Mayo Institute of Technology, Forfás, Enterprise Ireland, IDA-Ireland, the County and City Enterprise Board, the Business Sector and other relevant agencies / organisations in the City.</i> 2. Forward information on consolidated R&D budgets / expenditure to the Community and Enterprise Section of Galway City Council.	1. NUI Galway, Galway – Mayo Institute of Technology, Enterprise Ireland and IDA-Ireland. 2. NUI, Galway, IDA- Ireland, Enterprise Ireland and the County and City Enterprise Board.	1. To be determined. 2. To be determined.	1. Every quarter over the period up to September 2003. 2. November 2002.	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • Uptake and completion of Science Programmes at Primary, Secondary and Third levels of education • Patents granted to Galway based enterprises 				
Current and New Indicators				
<ul style="list-style-type: none"> • Level of research & development expenditure in Galway City • Level of total investment awarded to Galway colleges and industry • <i>Level of investment awarded to Galway colleges through the HEA programme</i> • <i>Job retention and creation</i> 				

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Cultivate a world class business environment, promoting the indigenous and overseas manufacturing and service sectors within the global economy.

Strategic Action: Support small and medium sized enterprises with potential for international trade

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Undertake and provide quarterly reports on the following initiatives: information evenings, market visits and trade fairs.	1. Enterprise Ireland and the County and City Enterprise Board.	1. To be determined.	1. Every quarter over the period up to September 2003.	
2. Undertake research in relation to the potential of procuring public sector contracts.	2. Galway City Partnership	2. To be determined.	2. October 2002.	

Key Outputs/Outcomes

- Programme of supports for indigenous and multi-national manufacturing and services sectors

Current and New Indicators

- Value of indigenous and multi-national business exports
- Employment levels in the indigenous and overseas manufacturing and service sectors including the public sector
- Average duration (i.e. period since arrival in the City) of non-indigenous business activity in the City
- Net increase in number of indigenous and multi-national businesses

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Cultivate a world class business environment, promoting the indigenous and overseas manufacturing and service sectors within the global economy.

Strategic Action: Promote world class business, competitiveness and innovation as key drivers for all Galway businesses.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Linking with other relevant CDB Co-ordination Mechanisms, examine information pertaining to competitiveness, innovation, benchmarking and current infrastructural status.	1. Enterprise Ireland, IDA-Ireland, the County and City Enterprise Board and Galway City Council.	1. To be determined.	1. Ongoing over the period up to September 2003.	
2. Additional actions to be undertaken once baseline information and status is reviewed.	2. Economic Development Group.	2. To be determined.	2. October 2002 to September 2003.	

Key Outputs/Outcomes

- Programme of supports for indigenous and multi-national manufacturing and services sectors

Current and New Indicators

- Value of indigenous and multi-national business exports
- Employment levels in the indigenous and overseas manufacturing and service sectors including the public sector
- Average duration (i.e. period since arrival in the City) of non-indigenous business activity in the City
- Net increase in number of indigenous and multi-national businesses

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Cultivate a world class business environment, promoting the indigenous and overseas manufacturing and service sectors within the global economy.

Strategic Action: Co-ordinate supports for the indigenous and overseas manufacturing and services sectors

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. This action is interlinked with previous actions highlighted (see page 27). Any additional information specific to this action to be forwarded to the Community and Enterprise Section of Galway City Council. 2. Additional actions to be agreed once current support status is reviewed.	1. As per previous actions highlighted. 2. Economic Development Group.	1. To be determined. 2. To be determined.	1. November 2002. 2. Ongoing over the period up to September 2003.	

Key Outputs/Outcomes

- Programme of supports for indigenous and overseas manufacturing and services sectors

Current and New Indicators

- Value of indigenous and multi-national business exports
- Employment levels in the indigenous and overseas manufacturing and service sectors including the public sector
- Average duration (i.e. period since arrival in the City) of non-indigenous business activity in the City
- Net increase in number of indigenous and multi-national businesses

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Develop international partnerships and harness the experience gained by Galway people working abroad.

Strategic Action: Develop and implement a Marketing Plan for the City

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Establish baseline information. 2. Undertake additional actions relevant to the development of a Marketing Plan for the City, once current status has been reviewed.	1. Galway City Council and Galway Chamber of Commerce & Industry. 2. Economic Development Group.	1. To be determined. 2. To be determined.	1. September 2002. 2. Ongoing over the period up to September 2003.	

Key Outputs/Outcomes

- Marketing Plan

Current and New Indicators

- Inflow of skills and investment from abroad

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Develop international partnerships and harness the experience gained by Galway people working abroad.

Strategic Action: Maximise existing local, national and international networks to attract investment and skilled workers to Galway

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. All members to forward information detailing networks with which they are familiar to the Community and Enterprise Section of Galway City Council.	1. All relevant members of the Economic Development Group.	1. To be determined.	1. November 2002.	
2. Additional actions to be undertaken once the current status is reviewed.	2. Economic Development Group.	2. To be determined.	2. Ongoing over the period up to September 2003.	

Key Outputs/Outcomes

- Marketing Plan

Current and New Indicators

- Inflow of skills and investment from abroad

GOAL: A City with infrastructure to facilitate continuing economic development.

Objective: Promote integrated provision of utilities, renewable energies and services in the City.

Strategic Action: Galway to have adequate energy supply including electricity and gas supply to meet the needs of the city.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Liasing with Galway City Council, provide update on the current status of electricity, gas supply, waste and renewable energies.	1. Galway City Council	1. To be determined.	1. Ongoing over the period up to September 2003.	
2. Additional actions to be agreed once the current status has been reviewed.	2. Economic Development Group.	2. To be determined.	2. Ongoing over the period up to September 2003.	

Key Outputs/Outcomes

- Sufficient electricity supply
- Availability of utilities at a competitive price in an environmentally friendly/sustainable manner

Current and New Indicators

- Availability of utilities at a competitive price

GOAL: A City with infrastructure to facilitate continuing economic development.

Objective: Promote integrated provision of utilities, renewable energies and services in the City.

Strategic Action: Modern cost-effective telecommunications infrastructure

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> Review and report on (<i>in bullet point format</i>) the status of: (i) the 'Galway Metropolitan Ring' proposal and (ii) the telecommunications infrastructure. Undertake additional actions once the current status has been considered. 	<ol style="list-style-type: none"> Galway City Council. Economic Development Group. 	<ol style="list-style-type: none"> To be determined. To be determined. 	<ol style="list-style-type: none"> Ongoing over the period up to September 2003. Ongoing over the period up to September 2003. 	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Availability of utilities at a competitive price in an environmentally friendly/sustainable manner Universal access to broad-band telecommunications at a competitive price 				

Current and New Indicators

- Availability of utilities at a competitive price

GOAL: Enhance the role of the City as a gateway for regional development.

Objective: Enhance and develop the City as a regional centre.

Strategic Action: Develop economic and social infrastructure, which supports sustainable regional development. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> Explore the possibility of developing outreach centres in areas such as the Aran Islands. Linking with the Spatial Planning Group, review the implications of the National Spatial Strategy. Liaising with the Regional Group, identify and undertake additional actions designed to support regional development. 	<ol style="list-style-type: none"> Galway – Mayo Institute of Technology. Economic Development Group. Economic Development Group. 	<ol style="list-style-type: none"> To be determined. To be determined. To be determined. 	<ol style="list-style-type: none"> To be determined. Date is subject to publication of the National Spatial Strategy. Ongoing over the period up to September 2003. 	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Provision of infrastructure as identified by the National Spatial Strategy priorities Regional projects as outlined in the Regional Chapter 				
Current and New Indicators				
<ul style="list-style-type: none"> Level of Regional infrastructure 				

GOAL: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase access to Information and Communications Technology (ICT) for all.

Strategic Action: Develop an advanced telecommunication infrastructure capable of supporting the needs of the City

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Linking with the Strategic Learning Network, see previous actions highlighted on page 30.	1. See previous actions highlighted on page 30.	1. See previous actions highlighted on page 30.	1. See previous actions highlighted on page 30.	

Outputs/Outcomes
<ul style="list-style-type: none"> • Public access points for Information and Communications Technology in the City • Development of telecommunications infrastructure

Current and New Indicators
<ul style="list-style-type: none"> • Level of telecommunications infrastructure • Number of public access points • Households with internet access

4. Health Forum

Western Health Board is Lead Partner. Membership comprises : Dr. Sean Conroy, Ms. Bridget Howley, Ms. Joan Mannion, Mr. J.J. O' Kane (alternate), Mr. Kevin Clancy (alternate), Western Health Board; Ald. Margaret Cox, Ms. Caroline Phelan, Ms. Diane Egan, Galway City Council; Inspector Noel Kelly, An Garda Síochána; Mr. Stan Sjothun, Galway City Partnership; Ms. Davnet McEllin, City of Galway Vocational Education Committee; Ms. Matti Twomey, Mr. Denis O'Brien, Community & Voluntary Sector; Dr. Jane Walsh, Dr. Michael Hogan, NUI Galway; Mr. Malachy Thompson, Galway Mayo Institute of Technology; Mr. Mark Rowlands, Business Sector and Ms. Helen Murphy, Trade Union Sector.

Goal: A healthy and safe City.

Objective: Encourage a healthy lifestyle and a sense of well-being for all.

Strategic Actions: Develop and implement a Strategy for 'Galway as a Healthy City'

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review Existing Strategies and Healthy City Projects Analyse needs 2. Collate specific Actions for Health forum in relation to 3. Galway as a Healthy City & development of strategy.	1. Individual Members 2. All Members 3. All Members		1. Dec. 2002 2. March 2003 3. June 2003	1. Sept. 02-Dec. 02 2. Jan. 03-Mar. 03 3. Apr. 03-June 03

Key Outputs/Outcomes

- Strategy for 'Galway as a Healthy City'

Current and New Indicators

- Health status of population across areas of the City
- Galway as a healthy City relative to other cities

Goal: A healthy and safe City.

Objective: Encourage a healthy lifestyle and a sense of well-being for all.

Strategic Action: Oversee the implementation of a Health Promotion Strategy which engages with schools, workplaces, sporting organisations etc.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review Existing Data.	1. Individual Members		1. Dec. 2002	1. Sept .02–Dec. 02
2. Analyse needs	2. All Members		2. March 2003	2. Jan. 03 – Mar. 03
3. Avail of existing Health Promotion expertise.	3. All Members		3. June 2003	3. Sept 02- June 03

Key Outputs/Outcomes

- Health Promotion Initiatives

Current and New Indicators

- Health status of population across areas of the City
- Galway as a healthy City relative to other cities

Goal: A healthy and safe City.

Objective: Encourage a healthy lifestyle and a sense of well-being for all.

Strategic Action: Develop 'healthy living' projects for disadvantaged communities and groups.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Research	1. All Members		1. Dec. 2002	1. Sept.-Dec. 02
2. Analysis	2. All Members		2. March 2003	2. Jan.-March 03
3. Healthy Living Projects Workshop	3. Western Health Board		3. Feb. 2003	3. Feb. 2003
4. Pilot Project	4. All Members		4. June 2003	4. April -June 03

Key Outputs/Outcomes

- Healthy living projects

Current and New Indicators

- Health status of population across areas of the City
- Galway as a healthy City relative to other cities

Goal: A healthy and safe City.

Objective: Improve the range, quality and accessibility of health-care services for all.

Strategic Action: Improve inter-agency linkages through informal and formal networking opportunities and information sharing.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ul style="list-style-type: none"> • Health Promotion Workshop • Healthy Living Pilot Project 	<ul style="list-style-type: none"> • Western Health Board • All Members 		<ul style="list-style-type: none"> • Sept. 2002 • June 2003 	<ul style="list-style-type: none"> • Sept. 2002 • April - June 03

Key Outputs/Outcomes
<ul style="list-style-type: none"> • To be agreed

Current and New Indicators
<ul style="list-style-type: none"> • Waiting time for medical and surgical services

Goal: A healthy and safe City.

Objective: Improve the range, quality and accessibility of health-care services for all.

Strategic Action: Review adequacy of the Community Health Service and work with communities to address their health needs

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ul style="list-style-type: none"> • General review of Community Health Service • Development of Health Advisory Cafe 	<ul style="list-style-type: none"> • Western Health Board • Western Health Board 		<ul style="list-style-type: none"> • June 2003 • June 2003 	<ul style="list-style-type: none"> • March 2003 • March 2003

Key Outputs/Outcomes
<ul style="list-style-type: none"> • Review of the Community Health Service • Increased uptake of health services across marginalised groups

Current and New Indicators
<ul style="list-style-type: none"> • Waiting time for medical and surgical services

5. Integrated Transportation Co-ordinating Group

Galway City Council is Lead Partner, Membership comprises : Cllr. Tom Costello, Cllr. Michael O'hUiginn, Mr. Tom Hernon, Mr. Joe Tansey, Galway City Council; Mr. John Morgan, Mr. Martin Lavelle (alternate), Galway County Council; Mr. Jim Woolley, Mr. Ray McDonagh (alternate), Bus Éireann; Mr. Gerry Glynn, Mr. John Daly (alternate), Iarnród Éireann; Mr. Brian Flynn, Ireland West Tourism; Mr. Peter O'Mara, Galway Airport Company Ltd.; Superintendent Mick Curley, Inspector Noel Kelly (alternate), An Garda Síochána; Mr. David Niland, Business Sector; Mr. Derrick Hambleton, Mr. Michael Tiernan, Community and Voluntary Sector; Mr. Peter Walsh, National Roads Authority; Mr. Liam Daly, Mr. Noel Singleton (alternate), Department of Transport; Mr. Noel Burke, Mr. Desmond O'Dowd (alternate), National Taxi Driver's Union (Galway Branch); Ms. Máire Lee Geary, IDA-Ireland; Mr. Seamus Gavin, Education Sector; Mr. Éamonn Sayers, National Safety Council; and Ms. Maeve Joyce, Mr. Jim Burke (alternate), PAMBO Representative.

Goal: A centre of regional, sustainable tourism.

Objective: Further develop the infrastructure for tourism and improve all access infrastructure for visitors.

Strategic Action: Develop a transportation infrastructure servicing the city including road network, public transport, air, bus, rail and parking facilities. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Adopt the Galway Transportation and Planning Study (GTPS). 2. Present GTPS to Galway County Council with a view towards adoption. 3. Host joint public events to disseminate information pertaining to the GTPS. 4. Convene quarterly meetings with service and utility providers aimed at developing an 'Integration of Services' policy for the City. 5. Develop a Traffic Management Plan for Galway City adhering to the following steps: (a) devise the terms of reference, (b) source funding and (c) produce the finalised plan. 6. Report on and make recommendations with respect to (i) reducing 'school traffic' and (ii) the safe routes to schools programme. 7. Review and report on the potential for developing 'Park and Ride' sites. 8. Further support the development of the Western Rail Corridor- via inputs to the Strategic Rail Review and examine this document when completed (December 2002), with respect to additional actions required. 9. Implement the Road Works Programme of actions. 10. (i) Report on and (ii) invite submissions / contributions from relevant stakeholders with respect to the development of Ceannt Station. 11. Upgrade the Galway to Ballinasloe rail signalling system. 12. Complete the Bus Priority Study and make recommendations with respect to the Tuam-Galway route. 13. Support Galway Airport in terms of its funding applications with respect to: (i) the extension of the airport and (ii) the marketing and development of the airport. 14. Report on and make recommendations as to how bus services in the City can be strengthened involving an intersectoral approach. 15. Identify additional actions aimed at improving all access infrastructure over time. 	<ol style="list-style-type: none"> 1. Galway City Council. 2. Galway County Council. 3. Galway City Council in conjunction with Galway County Council. 4. Galway City Council, Galway Chamber of Commerce & Industry and Bus Éireann. 5. (a, b & c). Galway City Council incorporating consultation with the Integrated Transportation Co-ordinating Group. 6. Galway City Council, the Education Sector, PAMBO, Bus Éireann, GCCF and the National Safety Council. 7. Galway City Council, Galway County Council, Bus Éireann, the National Roads Authority and Iarnród Éireann. 8. Integrated Transportation Co-ordinating Group. 9. Galway City Council. 10. Bus Éireann and Iarnród Éireann. 11. Iarnród Éireann. 12. Galway City Council. 13. Integrated Transportation Co-ordinating Group. 14. Bus Éireann and PAMBO. 15. Integrated Transportation Co-ordinating Group. 	<ol style="list-style-type: none"> 1. To be determined. 2. To be determined. 3. To be determined. 4. To be determined. 5. (a, b & c). To be determined. 6. To be determined. 7. To be determined. 8. To be determined. 9. To be determined. 10. To be determined. 11. To be determined. 12. To be determined. 13. To be determined. 14. To be determined. 15. To be determined. 	<ol style="list-style-type: none"> 1. June 2002. 2. July 2002. 3. Ongoing. 4. Ongoing over the period up to September 2003. 5(a). December 2002. 5(b&c). September 2003. 6. September 2002. 7. September 2003. 8. Ongoing over the period up to September 2003. 9. Ongoing. 10. (i) October 2002 and (ii) To be agreed. 11. Autumn 2003. 12. December 2002. 13. Ongoing over the period up to September 2003. 14. October 2002. 15. Ongoing 	

Key Outputs/Outcomes

- Sustainable Integrated Transport Strategy

Current and New Indicators

- To be agreed

Goal: A City with infrastructure to facilitate continuing economic development.

Objective: Develop co-ordinated transport infrastructure into and within the City.

Strategic Action: Oversee the implementation of an integrated transport strategy. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Refer to actions previously highlighted on page 36.	1. Refer to actions previously highlighted on page 36.	1. Refer to actions previously highlighted on page 36.	1. Refer to actions previously highlighted on page 36.	

Key Outputs/Outcomes

- Quality road and rail infrastructure
- Competitive range of air access routes for airports servicing the City and its environs

Current and new Indicators

- Journey times to and from the city

Goal: A City that is accessible to all.

Objective: Improve access systems into and around the City and develop a safe City-wide pedestrian-friendly, cyclist-friendly and child-friendly infrastructure.

Strategic Action: Oversee the implementation of a sustainable integrated transport strategy for the City targeting the following issues: (i) The needs of people with a disability, pedestrians, cyclists and children; (ii) Road safety; (iii) Road network; (iv) Traffic management; (v) Bus Service and (vi) Rail Service. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Implement measures as recommended in the Harewood report on pedestrian crossings.	1. Galway City Council.	1. To be determined.	1. Ongoing.	
2. Establish linkage with the Spatial Planning Group with respect to the National Spatial Strategy (NSS).	2. All members of the Integrated Transportation Co-ordinating Group.	2. To be determined.	2. Following publication of the NSS.	
3. Adopt the Barcelona Declaration.	3. Galway City Council.	3. To be determined.	3. June 2002.	
4. Review and report on the 'Investment in Public Transport – Accessibility Study' on completion, in terms of the applicability of its recommendations to Galway City, [note: analysis to also consider taxis and hackneys].	4. Department of Transport.	4. To be determined.	4. December 2002.	
5. Co-ordinate baseline information in relation to current or planned works aimed at addressing the needs of people with a disability.	5. All members of the Integrated Transportation Co-ordinating Group.	5. To be determined.	5. To be agreed.	
6. Explore and report on the implementation of the 'Galway as a Child Friendly City' report.	6. Galway City Council.	6. To be determined.	6. Ongoing.	
7. Review statistics and relevant information points pertaining to accidents in the City; highlighting recommendations for inclusion in the Traffic Management Plan.	7. Galway City Council.	7. To be determined.	7. October / November 2002.	
8. Promote European Car Free Day on September 22 nd 2002.	8. All members of the Integrated Transportation Co-ordinating Group.	8. To be determined.	8. September 2002.	
9. Pilot at least 1 new scheme aimed at reducing car use in the City.	9. All members of the Integrated Transportation Co-ordinating Group.	9. To be determined.	9. September 2003.	
10. Explore and report on funding sources for a feasibility study on a light rail service incorporating a commuter link to Oranmore.	10. All members of the Integrated Transportation Co-ordinating Group.	10. To be determined.	10. October 2002.	

Key Outputs/Outcomes

<ul style="list-style-type: none"> Integrated City Traffic Management Plan Improved access routes/networks to the City for all transport modes Late night bus service 	<ul style="list-style-type: none"> Increased frequency of bus services and improved adherence to timetables Improved rail service including a variety of routes Establish Galway as a 'disability friendly' City Improved cycling infrastructure 	<ul style="list-style-type: none"> Improved facilities for pedestrians Per capita reduction in road collisions Feasibility study on a light rail service incorporating a commuter link to Oranmore
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Current and New Indicators

<ul style="list-style-type: none"> Level of congestion (measured by journey times) across all modes of transportation Availability of bus services every 10 minutes 	<ul style="list-style-type: none"> Percentage of population using various transportation modes Accessible public transport
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6. Regional Group

West Regional Authority is Lead Partner. Membership comprises: Ms. Martina Moloney, Galway City Council; Mr. Frank Dawson, Galway County Council; Mr. John Coll, Mayo County Development Board; Ms. Rita McNulty, Roscommon County Development Board; Dr. Patricia O'Hara, Western Development Commission; Mr. Jim McGovern, West Regional Authority and Mr. Gerry Lavelle, Border, Midland and Western Regional Assembly.

Goal: Enhance the role of the City as a gateway for regional development.

Objective: Develop appropriate linkages and co-ordination with other counties, the BMW Regional Assembly, Western Development Commission and the West Regional Authority.

Strategic Action: Establish co-ordinating mechanisms with other county and regional structures to advance policy development and issues of common interest

Comment: Consider this action in terms of the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> Establish Co-ordinating Group with representation from the West Regional Authority, Galway City, Galway County, Mayo and Roscommon Development Boards, the Western Development Commission and the BMW Regional Assembly. Prepare Regional Strategy. Prepare Regional Planning Guidelines. 	<ol style="list-style-type: none"> West Regional Authority. West Regional Authority. West Regional Authority. 		<ol style="list-style-type: none"> June 2002. Commence Dec. 2002. After publication of National Spatial Strategy. 	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Co-ordinating mechanisms 				
Current and New Indicators				
<ul style="list-style-type: none"> Shared county, inter-county and regional proposal 				

Goal: Enhance the role of the City as a gateway for regional development.

Objective: Develop appropriate linkages and co-ordination with other counties, the BMW Regional Assembly, Western Development Commission and the West Regional Authority.

Strategic Action: Develop opportunities for exchange of experience and best practice

Comment: Consider this action in terms of the relevant equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Regional Group agenda to allow for exchange of experience and best practice.	1. West Regional Authority.		1. On-going.	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Shared county, inter-county and regional proposals

7. Social Inclusion Group

Galway City Council and Galway City Partnership are Lead Partners, Membership comprises : Ms. Elaine Harvey, Mr. Declan Brassil, Mr. David Domican, Galway City Partnership; Ald. Michael Leahy, Ald. Padraic McCormack, Ms. Martina Moloney, Mr. Ciarán Hayes, Galway City Council; Mr. Pat Ryan, Galway City Vocational Education Committee; Mr. Tom O’Grady, Western Health Board; Ms. Fionuala Foley, Ms. Mary Giblin (alternate), City & County Childcare Committee; Mr. Dave McGinn, Department of Social and Family Affairs; Mr. Ray Kelly, FÁS; Ms. Margaret O’Riada and Ms. Eleanor Clancy, Community & Voluntary Sector; Mr. Sean Silke, Mr. Liam Bluett (alternate), Business Sector; Mr. Jim Cotter, Trade Union Sector; Superintendent Tony Finnerty, An Garda Síochána; Fr. Martin Glynn, Catholic Church; Rev. Patrick Towers, Rev. Maria Jansson (alternate), Church of Ireland; Rev. Dr. Sahr Yambasu, Ms. Heather Smith (alternate), United Methodist Presbyterian Church; Mr. John O’Shaughnessy, Probation and Welfare Service; Ms. Deirdre O’Connor, Galway Mayo Institute of Technology and Ms. Helen Casey, Ms. Deirdre Hardiman (alternate), NUI Galway.

- **Goal: A City with employment opportunities for all.**
- **Objective: Reduce levels of low paid work, unemployment and under-employment.**
- **Strategic Action: Provide supports to the target groups which: (i) address barriers to employment, (ii) enhance opportunities of becoming employed, (iii) generate opportunities for part-time and atypical work; (iv) are responsive to changing economic conditions and skill requirements and (v) harness the potential of the social economy. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].**

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> Review the Dept. of Social and Family Affairs / ESRI Employability Study on completion, in terms of the implications of its findings for Galway City. Building on the Audit of Services, co-ordinate information in relation to existing employment supports and identify gaps in terms of service provision. Review and report on all information relating to childcare in the City. Establish links between employers and clients of: (a) the Local Employment Service Network and (b) the Jobs Club. Define what is meant by the term ‘atypical work’. Establish baseline information in relation to the: (i) number of people with a disability who reside in Galway City and (ii) the number of people with a disability seeking employment, who reside in Galway City. Identify gaps in terms of service provision, which exhibit the potential for community groups to procure public sector contracts. Secure information from the Business / Industrial Sector in relation to projected skill shortages. Review and report on the potential for homeworking/ tele-working in Galway City. 	<ol style="list-style-type: none"> Social Inclusion Group. Social Inclusion Group. Galway City and County Childcare Committee. Galway City Partnership, FÁS and Galway Peoples Resource Centre. Dept. of Social & Family Affairs. Dept. of Social and Family Affairs, Western Health Board, FÁS and the Galway Centre for Independent Living. Galway City Partnership. Galway Chamber of Commerce and Industry in conjunction with IBEC. NUI, Galway. 	<ol style="list-style-type: none"> To be determined. To be determined. To be determined. To be determined. To be determined. To be determined. To be determined. To be determined. To be determined. 	<ol style="list-style-type: none"> March 2003. November 2002. September 2002. December 2002. December 2002. January 2003. November 2002. To be agreed. November 2002. 	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • Programmes supporting the target groups • Number of childcare places in the City • Number of Social Economy Projects 				
Current and New Indicators				
<ul style="list-style-type: none"> • Employment profile 		<ul style="list-style-type: none"> • Income levels 		

Goal: A City with employment opportunities for all.

Objective: Improve opportunities for skills development, particularly for the unemployed, under-employed, young people, those in low skilled jobs and people with specific needs.

Strategic Action: Provide skills development, training and mentoring for the unemployed, low-skilled, under-employed, marginalised groups and those with specific needs. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Create a profile with respect to the level of low skilled employment in Galway City. 2. Identify the skill gaps and needs of Members of the Traveller Community and People who have secured Refugee Status. 3. FÁS to identify the number of people from the City availing of skills training.	1. Trade Union Sector. 2. Galway Peoples' Resource Centre, Galway Refugee Support Group and Galway Travellers Support Group. 3. FÁS.	1. To be determined. 2. To be determined. 3. To be determined.	1. January 2003. 2. July 2003. 3. October 2002.	

Key Output/Outcome

- Uptake across a range of skills development training

Current and New Indicators

- Numbers who are unemployed
- The skills profile of the workforce and the relevant target groups in the city

Goal: A City with employment opportunities for all.

Objective: Reach an employment level among marginalised groups that is commensurate with that in the general population.

Strategic Action: Develop and implement a plan to increase employment among marginalised groups by: (i) researching barriers to employment including what poverty traps exist and what solutions are available; (ii) exploring work options; (iii) addressing training needs for marginalised groups; (iv) further developing linkages between marginalised groups and potential employers through raising awareness of each others skills and needs and (v) by encouraging employers to engage in 'equality auditing' of recruitment practices. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds. In addition, the interlinkage with other actions is noteworthy.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Identify and outline recommendations with respect to poverty traps, which have arisen via the rent supplement scheme.	1. Galway City Partnership.	1. To be determined.	1. January 2003.	
2. Report on national level research pertaining to poverty traps i.e. B. Walshe's work.	2. Galway City Council.	2. To be determined.	2. October 2002.	
3. Convene focus group meetings between employers and the target groups.	3. Galway Peoples' Resource Centre.	3. To be determined.	3. Ongoing over the period up to Sept. 03.	
4. Identify and report on existing information and models pertaining to equality auditing.	4. Galway City Council.	4. To be determined.	4. September 2002.	
5. With respect to each relevant organisation, determine the total percentage of employees who have a disability.	5. All relevant organisations represented on the City Development Board	5. To be determined.	5. January 2003.	

Key Outputs/Outcomes

- Baseline information on employment levels amongst marginalised groups
- 3% of public sector employees to be people with a disability

Current and New Indicators

- Levels of unemployment among marginalised groups
- Number of people from marginalised groups in employment

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase the understanding and acceptance of the different ethnic groups in the City.

Strategic Action: Develop Local Equality and Anti-Racism Strategy. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Review National Anti-Racism Strategy on completion, in terms of the implications of its findings for Galway City. 2. Review the Equality Impact Assessment Guidelines, on completion. 3. Establish local Working Group to audit existing organisations in relation to Equality and Anti-Racism practices. 4. Audit of current practice in relation to Equality and Anti-Racism practices. 	<ol style="list-style-type: none"> 1. Social Inclusion Group. 2. Social Inclusion Group. 3. Galway City Partnership and Galway City Community Forum 4. Galway City Partnership and Galway City Community Forum 	<ol style="list-style-type: none"> 1. To be determined. 2. To be determined. 3. To be determined. 4. To be determined. 	<ol style="list-style-type: none"> 1. September 2003. 2. October / November 2002. 3. To be determined. 4. To be determined. 	

Key Output/Outcome

- Publish Equality and Anti-Racism Strategy by end 2003

Current and New Indicators

- Measure attitudes to Racism

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase the understanding and acceptance of the different ethnic groups in the City.

Strategic Action: Make language training, familiarisation and orientation programmes on cultural and social issues available to new residents from abroad and provide an education for local people on the new cultures coming into the City. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Collate existing information with respect to existing programmes and supports. 2. Make recommendations in relation to additional actions needed, once the current status is reviewed. 	<ol style="list-style-type: none"> 1. Social Inclusion Group. 2. Social Inclusion Group. 	<ol style="list-style-type: none"> 1. To be determined. 2. To be determined. 	<ol style="list-style-type: none"> 1. November 2002. 2. To be agreed. 	

Key Output/Outcome

- To be agreed

Current and New Indicators

- Measure attitudes to Racism

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase levels of social inclusion among all members of society.

Strategic Action: Develop and implement linkages between agencies/ organisations and co-ordinate programme initiatives which address the needs of socially excluded groups. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review and report on the local Social Inclusion Matrix. 2. Publicise linkages and contact points on the CDB web-site incorporating links where available to websites of member agencies and other providers. 3. Update the Audit of Services. 4. Update the website and the local Social Inclusion Matrix as changes arise.	1. Galway City Council. 2. Galway City Council. 3. Galway City Council. 4. Galway City Council.	1. To be determined. 2. To be determined. 3. To be determined. 4. To be determined.	1. To be agreed. 2. Update on an ongoing basis. 3. November 2002. 4. Ongoing over the period up to September 2003.	

Key Outputs/Outcomes

- Programmes addressing needs of socially excluded groups

Current and New Indicators

- Baseline information and appropriate indicators to be developed

Goal: Be a vibrant friendly City which is a stronghold of Gaelic and Celtic culture while embracing other cultures.

Objective: Increase levels of social inclusion among all members of society.

Strategic Action: Develop and implement strategies and systems of communication, which are appropriate to the needs of people who are currently socially excluded. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Facilitate a Social Inclusion Networking event. 2. Review and report on models of best practice. 3. Explore the possibility of adopting a common set of guidelines.	1. Social Inclusion Group. 2. Galway City Council. 3. Social Inclusion Group.	1. To be determined. 2. To be determined. 3. To be determined.	1. May 2003. 2. November 2002. 3. Ongoing over the period up to September 2003.	

Key Outputs/Outcomes

- Communication Strategies

Current and New Indicators

- Baseline information and appropriate indicators to be developed

8. Spatial Planning Group

Galway City Council is Lead Partner. Membership comprises : Cllr. Val Hanley, Mayor of the City of Galway, Cllr. Fintan Coogan, Mr. Ciarán Hayes, Mr. John Roche, Ms. Caroline Phelan (alternate), Galway City Council; Ms. Gráinne Cahill, Western Health Board; Sergeant Kevin Duffy, An Garda Síochána; Mr. Bartley Fannin, Education Sector; Mr. Tom White, Galway Mayo Institute of Technology; Professor Micheál O’Cinnéide, Ms. Michelle Grey (alternate), NUI Galway; Mr. Jim Woolley, Mr. Ray McDonagh (alternate), Bus Éireann; Ms. Mary Dooley, Business Sector Representative and Ms. Marlene O’Connor and Mr. Derrick Hambleton, Community & Voluntary Sector.

Goal: Enhance the role of the City as a gateway for regional development.

Objective: Enhance and develop the City as a regional centre.

Strategic Action: Support the development of Galway in the context of the National Spatial Strategy

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Proof relevant plans in terms of the National Spatial Strategy and identify areas, which require attention. 2. Co-ordinate suggestions / recommendations designed to promote greater complementarity and alignment between existing and future local plans. 3. Convene joint meeting with the corresponding ‘Spatial Planning Group’ for the County Galway Development Board. 4. Additional actions to be undertaken over time. 	<ol style="list-style-type: none"> 1. Galway City Council, the Western Health Board, An Garda Síochána, NUI, Galway, Galway Mayo Institute of Technology, Bus Éireann, the Education Sector and Galway City Community Forum. 2. All agencies represented on the Spatial Planning Group. 3. Galway City Council. 4. Spatial Planning Group. 	<ol style="list-style-type: none"> 1. To be determined. 2. To be determined. 3. To be determined. 4. To be determined. 	<ol style="list-style-type: none"> 1. Following publication of the National Spatial Strategy. 2. Following publication of the National Spatial Strategy. 3. Ongoing over the period up to September 2003. 4. Ongoing over the period up to September 2003. 	

Key Outputs/Outcomes

- Provision of infrastructure as identified by the National Spatial Strategy priorities
- Regional projects as outlined in the Regional Chapter
- Proofing of plans vis-à-vis the National Spatial Strategy

Current and New Indicators

- Level of Regional infrastructure

Goal: A healthy and safe City.

Objective: Improve the range, quality and accessibility of health-care services for all.

Strategic Action: Improve linkage with the spatial planning process to better anticipate and plan for the development of new and existing health facilities. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Source and co-ordinate existing information on 'Community Needs' for the City as a whole. 2. Linking with the Health Forum, proof the above 'Community Needs' document in terms of relevant National and Regional Strategies including the National Health Strategy. 3. Present report on 'Childcare in the City' from the perspective of An Garda Síochána. 4. Present data relating to the distribution and range of facilities per head of population. 5. Additional actions to be undertaken, once the above findings are reviewed. 	<ol style="list-style-type: none"> 1. Western Health Board, An Garda Síochána and the Department of Education and Science. 2. Western Health Board, An Garda Síochána and the Department of Education and Science. 3. An Garda Síochána. 4. Western Health Board. 5. Spatial Planning Group. 	<ol style="list-style-type: none"> 1. Staff costs – To be determined. 2. To be determined. 3. To be determined. 4. To be determined. 5. To be determined. 	<ol style="list-style-type: none"> 1. June 2003. 2. June 2003. 3. October 2002. 4. July 2003. 5. Ongoing over the period up to September 2003. 	

Key Outputs/Outcomes

- Secure baseline information in relation to Community Needs / Priorities
- Collect data in relation to the distribution and range of facilities per head of population

Current and New Indicators

- Distribution and range of facilities per head of population

Goal: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: Promote the timely provision of an appropriate quantity and quality of recreation and community facilities as part of all housing developments, fostering community cohesion.

Strategic Action: Co-ordinate the planning and implementation of integrated community facilities. *[Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Disseminate information in relation to key planning policies to members of the Spatial Planning Group.	1. Galway City Council and Galway City Community Forum.	1. To be determined.	1. Ongoing over the period up to September 2003.	
2. Present and discuss the Planning Contributions Scheme with the Spatial Planning Group.	2. Galway City Council.	2. To be determined.	2. January 2003.	
3. Present and discuss the report on childcare facilities with members of the Spatial Planning Group.	3. Galway City Council.	3. To be determined.	3. October 2002.	
4. Make submission to Draft Galway City Development Plan.	4. Spatial Planning Group.	4. To be determined.	4. Date to be decided.	

Key Outputs/Outcomes

- Zoning for residential development to incorporate community facilities
- Pilot models of sustainable communities
- Planning Contributions Scheme
- Develop amenities and community facilities in tandem with residential development
- Child friendly infrastructure and children's play facilities
- Consultation exercises with local communities

Current and New Indicators

- Integrated and timely service provision
- Quantity and quality of community facilities in residential areas

Goal: Protect and revitalise our built heritage, while embracing change.

Objective: Encourage innovative and appropriate urban design.

Strategic Action: Develop design guidelines which encourage a co-ordinated, sensitive approach to new development. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review and discuss existing design guidelines and make recommendations if necessary.	1. Galway City Council.	1. To be determined.	1. Ongoing over the period up to June 2003.	

Key Outputs/Outcomes

- Publish design guidelines which encourage a co-ordinated, sensitive approach to new development.

Current and New Indicators

- Nominations for National Design Awards

Goal: Protect and revitalise our built heritage, while embracing change.

Objective: Encourage innovative and appropriate urban design.

Strategic Action: Encourage innovative design through the promotion of architectural competitions, award schemes and 'model' projects. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Employ City Architect. 2. Encourage and promote the retention of qualified professionals for all projects. 3. Present proposal outlining: (i) appropriate project criteria and (ii) recommendations as to the most effective way to expedite this action.	1. Galway City Council. 2. All members of the Spatial Planning Group. 3. Galway Mayo Institute of Technology and NUI, Galway.	1. To be determined. 2. To be determined. 3. To be determined.	1. July 2002. 2. Ongoing. 3. January 2003.	

Key Outputs/Outcomes

- Design competitions for appropriate public projects
- Annual local design awards scheme

Current and New Indicators

- Nominations for National Design Awards

Goal: Protect and revitalise our built heritage, while embracing change.

Objective: Protect and revitalise heritage streetscapes, while encouraging complementary development between new and old buildings.

Strategic Action: Encourage sensitive development of heritage sites and streetscapes through a) planning and architectural pre consultation clinics, and b) design guidelines. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Produce a draft heritage plan. 2. Produce a handbook on heritage funding. 3. Refer also to actions highlighted on page 48	1. Galway City Council. 2. Galway City Council. 3. Galway City Council.	1. To be determined. 2. To be determined. 3. To be determined.	1. December 2002. 2. March 2003. 3. See previous actions highlighted on page 48.	

Key Outputs/Outcomes

- Heritage Plan 2002
- Handbook on Heritage funding
- Enforcement actions under Heritage legislation
- Design Guidelines

Current and New Indicators

- Number of protected structures
- Amount of heritage funding accessed

9. Sports & Recreation Forum

City of Galway Vocational Education Committee is the Lead Partner. Membership comprises : Mr. Niall McInerney, Ms. Davnet McEllin, City of Galway Vocational Education Committee; Cllr. John Mulholland, Mr. Michael Burke, Galway City Council; Ms. Breda Brennan, Galway City Partnership; Mr. Paul Gillen, Ms. Fiona Donovan (alternate), Western Health Board; Sergeant Sean Glynn, Sergeant Peadar Ryan (alternate), An Garda Síochána; Professor Martin Newell, Mr. Tony Regan, Ms. Kathy Hynes (alternate), NUI, Galway; Mr. Frank Ryan, Galway Mayo Institute of Technology; An tUas. Peadar Ó hUallacháin, Údarás na Gaeltachta; Mr. Eamonn Bradshaw, Business Sector and Ms. Mary Flanagan and Ms. Bernie Lohan, Community & Voluntary Sector.

Goal: A healthy and safe City.

Objective: Foster participation in sport, recreation and leisure activities for all and further develop appropriate facilities.

Strategic Action: Develop a Directory of Sports / Recreation / Amenity services and facilities

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Engage a student of sports science/health promotion to undertake research into existing facilities, open areas, walking routes etc. 2(i). Form a working group to: Compile existing data, draw up parameters for research and define terms. 2(ii). Working group will report back to the Forum. 3. Publish research (website, hardcopy – to be decided) 4. Other actions as they emerge / and or required.	1. City of Galway VEC (with support from members of the Sports and Recreation Forum) 2.(i)(ii). Working Group comprising: Paul Gillen, Davnet McEllin, Kathy Hynes, Frank Ryan and Michael Burke. 3. All members 4. All members		1. September/October 2002 2(i). September 2002 2(ii). Sept./October 2002 3. May 2003 4. Ongoing	

Key Output/Outcome

- To be agreed

Current and New Indicators

- Proportion of people taking exercise
- Number and distribution of sports facilities
- Accessibility of Facilities
- Membership of sports clubs

Goal: A healthy and safe City.

Objective: Foster participation in sport, recreation and leisure activities for all and further develop appropriate facilities.

Strategic Action: Develop and implement a Strategy for sports / active recreation.

Comment: consider this action in terms of the nine equality grounds.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Research previous successful applications and draft applications for Local Sports Partnership funding. Review and submit application.	1. City of Galway VEC and Galway City Council	Development Officer ISC Funding - to be confirmed.	1. Sept./October 2002	
2. Define role of Sports Development Officer	2. Galway City Council/City of Galway VEC, in conjunction with members of the Forum		2. Sept./October 2002	
3. Employment of Local Sports Co-ordinator.	3. Galway City Council/City of Galway VEC – to be decided		3. November/December 2002	
4. Define parameters and terms of sport and recreation strategy.	4. All members.		4. Sept./October 2002	
5. Undertake S.W.O.T. analysis of Sports and Recreation provision in Galway.	5. All members.		5. Sept./October 2002	
6. Review existing strategies of Galway based organisations.	6. All members.		6. Sept./October 2002	
7. Undertake actions as emerge and required.	7. All members.		7. Ongoing	
8. Encourage sport and active recreation in primary schools through 'Action for Life' initiative.	8. Western Health Board		8. November 02 – June 03 & ongoing	
9. Link with Special Olympics host town committee.	9. Galway City Council		9. September 2002	

Key Output/Outcome

- Sports and Active Recreation Strategy

Current and New Indicators

- Proportion of people taking exercise
- Number and distribution of sports facilities
- Accessibility of Facilities
- Membership of sports clubs

10. Strategic Learning Network

City of Galway VEC is Lead Partner. Membership comprises : Mr. Pat Ryan, Mr. Jim Brick, City of Galway Vocational Education Committee; Mr. Paul Browne, FÁS; Mr. Seamus O’Grady, NUI, Galway; Mr. Gerard MacMichael, Mr. Mark Bonar (alternate), Galway Mayo Institute of Technology; Ms. Carol Dunne, Ms. Fiona Stewart (alternate), Galway City Partnership; Mr. Frank Canny and Mr. Denis O’Brien, Community & Voluntary Sector; Cllr. Angela Lupton, Mr. Gary McMahon, Galway City Council; Mr. Tom Conlon, Business Sector; Ms. Ann Fergus, Trade Union Sector; Ms. Maura Lohan, Galway Education Centre; Mr. Peter Keady, Ms. Marie Boner (alternate), Further Education Sector Representative; Mr. Christy Tyrrell, Post Primary Education Sector Representative; Ms. Anne M. Ryan, Primary Education Sector Representative; Ms. Mary Giblin, Galway City and County Childcare Committee; Fr. Martin Glynn, Catholic Church and Rev. Patrick Towers, Rev. Maria Jansson (alternate), Church of Ireland.

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Develop the opportunities arising from a knowledge-driven economy, building on the City as a Centre of Learning.

Strategic Action: Develop and implement a Learning Strategy

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Agree to establish a Strategic Learning Network (SLN) portal and database of all learning and training providers, and determine appropriate format	1. Jim Brick, Gary McMahon, Marie Boner		1. Dec 2002 to Mar 2003	
2. Hold a conference to facilitate and promote the sharing of best practice, particularly in the areas of innovative approaches to learning delivery and improving access to learning by individuals at most disadvantage.	2. Jim Brick, Gary McMahon, Marie Boner, Denis O’Brien		2. May 2003	
3. Agree further collaborative ventures to meet the needs of learners who traditionally do not engage with learning and publish same	3. Strategic Learning Network		3. March 2003	

Key Outputs/Outcomes

- The Learning Strategy by developing the opportunities arising from a knowledge-driven economy, building on the city as a centre of learning.

Current and New Indicators

- Number of knowledge driven enterprises in the City

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Develop the opportunities arising from a knowledge-driven economy, building on the City as a Centre of Learning.

Strategic Action: Develop skills and abilities in the public and private sector to increase their capacity to embrace new ideas, markets and technologies

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Undertake a review of best practice 2. Communicate best practice 3. Engage with 'non-learners' 4. Promote and enhance lifelong learning	1. Strategic Learning Network Via Conference and Galway Learning Week 2. On-going 4. Via Learning Week		1. Oct. 2002 to Jan. 2003 2. May 2003 and to be determined 3. Ongoing 4. To be determined	

Key Outputs/Outcomes

- Uptake and completion of Workplace Learning Programmes

Current and New Indicators

- Number of knowledge driven enterprises in the City

Goal: A City of enterprise, entrepreneurship, innovation, work and social partnership.

Objective: Increase research development and innovation in the local economy, recognising the pivotal role of NUI, Galway and the Galway Mayo Institute of Technology.

Strategic Action: Develop a programme to promote Science and Technology at Primary School level

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Establish aims and objectives of revised science curriculum in primary schools 2. Identify good practice in primary schools (science & technology) 3(i).Share good practice 3(ii) Expand and showcase good practice 4. Highlight examples e.g. environmental projects (bulb planting), Fionn project, pilot science programme, largescale funding/training for ICT, GMIT/NUIG projects 5. Explore a supporting role from GMIT and NUIG to schools undertaking the Primary Science Programme	1. Anne Ryan 2. Anne Ryan 3(i)(ii).{Via Galway Science & Technology Festival 2002} Jim Brick to explore. 4. Gary McMahon/ Brendan Smith/ Anne Ryan 5. Gerard McMichael, Seamus O'Grady		1. October 2002 2. October 2002 3(i)(ii)End October 2002 4. Autumn 2002 5. Autumn 2002	

Key Outputs/Outcomes

- Uptake and completion of Science Programmes at Primary, Secondary and Third levels of education.

Current and New Indicators

- Level of research and development expenditure in Galway City
- Level of total investment awarded to Galway colleges and industry

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase opportunities for 'life long learning' in the City.

Strategic Action: Prepare and implement a 'Learning' Strategy.

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Produce a guide to learning and training opportunities in Galway City (having regard to proposed SLN portal) 2. Explore the feasibility of establishing a one-stop 'learning shop' supported by a comprehensive adult education guidance service so that learners may 'buy' learning suited to their needs 3. Quantify the range and extent of education measures targeted on social inclusion and identify un-met needs 4. Agree a strategy to target the promotion of learning at the hard to reach non-learners and early school leavers 5. Review outcomes from Conference (see page 52) 	<ol style="list-style-type: none"> 1. City Galway VEC, Gary McMahon, Marie Boner 2. Strategic Learning Network – post-Conference 3. Social Inclusion Group – <i>refer to Social Inclusion Group</i> 4. Strategic Learning Network – post-Conference 5. Strategic Learning Network 		<ol style="list-style-type: none"> 1. March 2003 2. 3. 4. May to September 2003 5. June 2003 	

Key Outputs/Outcomes

- A Learning Strategy for the City by December 2002 which will increase opportunities for 'Life Long Learning' in the City

Current and New Indicators

- Uptake and completion of learning events / opportunities

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase opportunities for 'life long learning' in the City.

Strategic Action: Establish 'Galway Learning Week'

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Convene Working Group for 'Galway Learning Week', which will showcase good practice in enterprises, in institutions and in communities 2. Run week at time to be decided 3. Review week 	<ol style="list-style-type: none"> 1. Jim Brick will arrange first meeting of Working Group. 2. To be determined 3. Strategic Learning Network 		<ol style="list-style-type: none"> 1. September 2002 2. To be determined 3. To be determined 	

Key Outputs/Outcomes

- Annual Galway Learning Week

Current and New Indicators

- Uptake and completion of learning events / opportunities

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase levels of literacy.

Strategic Action: Formulate and implement a Literacy Plan for the City

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Produce an adult literacy strategy 2. Detail pilot pre-school mobile play facility 3. Detail what Primary Schools are doing and seek to develop model for good practice (e.g. use of transfer cards for primary to second-level transition) 4. Identify further actions	1. City of Galway VEC 2. Mary Giblin for Galway City & County Childcare Committee 3. Anne Ryan, Chairperson, Galway City & County Principals, Irish Primary Principals Network 4. Strategic Learning Network		1. To be determined 2. October 2002 3. December 2002 4. Dec. 2002 to Jan. 2003	

Key Outputs/Outcomes

- Uptake and completion of all types of literacy training
- Obtain baseline figures on literacy
- Mainstream pilot employment based literacy training

Current and New Indicators

- Level of literacy in Galway City

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase participation of marginalised groups in Third Level and further education and training.

Strategic Action: Develop and implement an Access Strategy to third level and further education and training, targeted at marginalised groups.

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review existing strategies 2. Identify further actions	1. Gerard McMichael, Seamus O'Grady 2. Ditto		1. December 2002 2. Dec. 2002 to Jan. 2003	

Key Outputs/Outcomes

- Rate of Participation in third level, further education and training of socially excluded groups and early school leavers
- Returning adults to constitute at least 15% of total third level participation
- Completion rates of courses/programmes

Current and New Indicators

- Educational attainment of marginalised groups

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase participation of marginalised groups in Third Level and further education and training.

Strategic Action: Provide mentoring / supports to ensure student retention in third level and further education and training

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review existing strategies 2. Identify further actions	1. Gerard McMichael, Seamus O'Grady, Marie Boner, Christy Tyrrell, City of Galway VEC (Fiona O'Loughlin) 2. Ditto		1. December 2002 2. Dec 2002 to Jan 2003	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Educational attainment of marginalised groups

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase the level of completion of Second Level education.

Strategic Action: Develop and implement strategies to tackle early school leaving in Galway City: (a) To quantify and analyse the causes of early school leaving, (b)

To provide targeted programmes including mentoring / supports to ensure student retention in Second Level, (c) To provide a range of options which meet student needs and allow a ladder of progression

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Undertake a publications search of significant characteristic variables relating to educational disadvantage and of the stated views of early school leavers on the reasons for leaving	1. Pat Ryan, Anne Ryan		1. November 2002	
2. Publish outcome at the Strategic Learning Network portal	2. Strategic Learning Network		2. To be determined	
3. Seek data on early school leaving for the City from the Department of Education and Science	3. City of Galway VEC on behalf of Strategic Learning Network		3. September 2002	
4. Establish a project within the School Completion Programme of the Department of Education and Science on the eastside of the City	4. Christy Tyrrell & Primary feeder-school cluster		4. Autumn 2002	
5. Seek extension of the primary to secondary transfer card to further schools	5. Irish Primary Principals Network IPPN (via Anne Ryan), National Association of Principals and Deputy Principals NAPD (via Christy Tyrrell)		5. Jan. 2003	
6. Identify range and extent of current supports, both in and out of school and publish at the Strategic Learning Network portal			6. Dec. 2002/ TBD	
7. Research and detail existing options and their uptake by schools and centres in the City			7. Feb. 2003	
8. Inform schools on the outcome of the research and publish at the Strategic Learning Network portal	6. Pat Ryan, Christy Tyrrell, Anne Ryan – Dec 2002/ tbd 7. Pat Ryan, Christy Tyrrell, Carol Dunne, Paul Browne 8. Strategic Learning Network		8. To be determined	

Key Outputs/Outcomes

- Audit of early school leaving
- Targeted Programmes for those at risk of leaving school early
- Barriers to completion of second level identified
- Strategies in place to increase levels of completion

Current and New Indicators

- Level of completion of second level education

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Increase access to Information and Communications Technology (ICT) for all.

Strategic Action: Promote culture of ICT use through: (a) The provision of appropriate training courses, (b) Harnessing the opportunities which may arise under the Information Strategy for the development of ICT, (c) Using the Library service and other public buildings as access points to ICT.

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Examine existing information on provision of ICT training	1. Tom Conlon		1. Nov. 2002	
2. Seek further information, as required, on current training courses from education and training providers, statutory, private and in the community	2. Tom Conlon		2. Dec. 2002 to Feb. 2003	
3. Compile and publish at the Strategic Learning Network portal	3. Strategic Learning Network		3. To be determined	
4. Establish a consultation process between statutory providers and community groups that have been aided under the CAIT initiative	4. City of Galway VEC (Fiona O'Loughlin), Carol Dunne, Paul Browne, Tom Conlon		4.	
5. Engage in a consultation process towards development of an e-Learning strategy	5. Via Conference		5.	
6. Plan a community education innovation site at the SLN portal	6. Strategic Learning Network		6. March 2003	
7. Compile information on current access and plans for extension of such service and publish at the Strategic Learning Network portal	7. Gary McMahon (Library Service); Strategic Learning Network		7. November 2002/To be determined	

Key Outputs/Outcomes

- Uptake and completion of introductory and accredited Information and Communications Technology courses
- Public access points for Information and Communications Technology in the City

Current and New Indicators

- Level of telecommunications infrastructure
- Number of public access points
- Households with internet access

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Develop, support and increase awareness of Community Education.

Strategic Action: Develop and implement a Community Education Strategy which will provide information, education and training to the community on a range of issues, based on identified need

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Devise a system for the on-going collection, analysis and publication of data on participation in community education, to facilitate coherent planning and delivery 2. Publish data at the Strategic Learning Network portal	1. City of Galway VEC (Fiona O'Loughlin), Carol Dunne, Community Forum, Seamus O'Grady, Gerard McMichael 2. Strategic Learning Network		1. Nov. 2002 to Sept. 2003 2. To be determined	

Key Outputs/Outcomes

- Community Education Strategy
- Levels of progression from community education to mainstream education

Current and New Indicators

- Numbers availing of community education courses

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Develop, support and increase awareness of Community Education.

Strategic Action: Develop a community education centre concept, through which support services will be provided to assist community capacity building

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Identify partners in the provision of such facilities and services 2. Explore the community centre concept	1. Strategic Learning Network – March 2003 2. Via Conference		1. March 2003 2. To be determined	

Key Outputs/Outcomes

- Community Education Centre

Current and New Indicators

- Numbers availing of community education courses

Goal: A Learning City - where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Support the development of 'Learning Organisations'.

Strategic Action: Encourage the development of 'Learning Organisations' in the City .

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Explore the concept of high performance work systems 2. Identify best practice	1. Denis O'Brien, Seamus O'Grady and CISC at NUIG 2. Strategic Learning Network		1. February 2003 2. April 2003	

Key Outputs/Outcomes

- Increase investment in training and development
- Establish baseline number of learning organisations in the City

Current and New Indicators

- Number of 'Learning Organisations'

Goal: A Learning City – where all people have opportunities to learn new skills, and participate in educational and personal development activities throughout their life.

Objective: Support the development of 'Learning Organisations'.

Strategic Action: Formalise ' Learning Organisations' with a quality mark using the FÁS 'Excellence through People' model

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Gather existing information 2. Publish information at SLN portal 3. Identify further actions	1. Paul Browne, Tom Conlon 2. Strategic Learning Network 3. Strategic Learning Network		1. April 2003 2. To be determined 3. To be determined	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Number of 'Learning Organisations'

11. Tourism Group

Ireland West Tourism / Bord Fáilte are joint Lead Partners. Membership comprises: Cllr. Martin Quinn, Mr. Ciarán Hayes. Galway City Council; Mr. Ken Bergin, Business Sector, Dr. Aidan Daly, Ms. Anne Duggan, NUI, Galway; Mr. Stuart Jauncey, Galway Mayo Institute of Technology; Ms. Róisín Kelly, Aer Rianta Shannon; Mr. Peter O'Mara, Galway Airport Company Ltd.; Mr. Thomas O'Neill, Galway Harbour Company; Ms. Fiona Lynch, Western Development Commission; Mr. Jim Woolley, Mr. Ray McDonagh (alternate), Bus Éireann; Mr. Myles McHugh, Iarnród Éireann; Mr. Brendan Smith and Ms. Bríd Ní Conghóile, Community & Voluntary Sector; Mr. Frank Dawson, Galway County Council; Sergeant Peadar Ryan, An Garda Síochána; Mr. Danny Goldrick, Western Regional Fisheries Board; Mr. Brian Flynn, Ireland West Tourism/Bord Fáilte/Tourism Ireland/Shannon Development; Ms. Mary Bennett, Ireland West Tourism/Galway City and County Enterprise Board/Galway Tourism 2000; Mr. Brendan Heneghan, Teagasc; Mrs. Mary Noone, Town & Country Homes Association; Cllr. Pat O'Sullivan, Mayor of the County of Galway; Mr. Eamon Kealy, Galway Rural Development; Mr. Sean Clasby, Galway Rural Tourism Co-operative; Mr. John Ryan, Irish Hotels Federation, Mr. Bertie Ó Finneadha, Údarás na Gaeltachta and Nominees Selection Pending, County Community Forum and Private Transport Operators.

Goal: A centre of regional, sustainable tourism.

Objective: Promote sustainable growth in a year-round tourism industry through the development of new markets.

Strategic Action: Develop and implement a 'sustainable' tourism strategy. [Equality screened action (highlighted in grey) – consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Co-ordinate a baseline study of sustainable tourism for Galway City and County. 2. Cllr. Martin Quinn to forward copy of documents submitted to Europe for 'Galway – European Capital City of Culture 2005'. 3. Develop a vision of 'sustainable tourism' for Galway City and County addressing concepts such as: project scale and 'world class'. 4. Agree terms of reference with respect to the development of a 'sustainable tourism strategy' which incorporates: (i) tourism development and (ii) a marketing plan. Note: within this context, a review of the format and content of the Bord Fáilte Strategy will be necessary. 5. Prepare a City and County Sustainable Tourism Strategy for the period 2003-2006. 6. Meet with and maintain ongoing communication with the Dept. of Tourism and Bord Fáilte in relation to the development and implementation of the Galway City and County Sustainable Tourism Strategy. 	<p>N.U.I.G., Ireland West Tourism; Galway City Council; Western Regional Fisheries Board; Údarás na Gaeltachta; GMIT; Galway Rural Tourism Co-Op; Western Dev. Commission; and Galway County Council.</p> <p>Tourism Group. Tourism Group. Tourism Group.</p> <p>Ireland West Tourism, NUI Galway, Galway Mayo Institute of Technology, Galway City Council, Western Development Commission and Údarás na Gaeltachta. Tourism Group.</p>	<ol style="list-style-type: none"> 1. To be determined. 2. To be determined. 3. To be determined. 4. To be determined. 5. Consultant. 6. To be determined. 	<ol style="list-style-type: none"> 1. November 2002. 2. September 2002. 3. October 2002. 4. October 2002. 5. September 2003. 6. Ongoing over the period up to September 2003. 	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • Tourism Strategy 	<ul style="list-style-type: none"> • Water Based Tourism Strategy 			

Current and New Indicators

- Level of income from tourism
- New markets

- Length of Tourist Season
- Number of tourists visiting City

- Visitor numbers/spend

Goal: A centre of regional, sustainable tourism.

Objective: Promote sustainable growth in a year-round tourism industry through the development of new markets.

Strategic Action: Prepare and implement an integrated tourism marketing strategy. [Equality screened action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Linking with the Economic Development Group, co-ordinate existing information specific to the marketing of Galway City and County. <i>Note: this action is interlinked with previous actions highlighted.</i> Topics to be addressed include: gaelic heritage and culture amongst others.	1. Ireland West Tourism and NUI Galway.	1. To be determined.	1. February 2003	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Tourism Marketing Strategy 				
Current and New Indicators				
<ul style="list-style-type: none"> Level of income from tourism New markets 	<ul style="list-style-type: none"> Length of Tourist Season Number of tourists visiting City 	<ul style="list-style-type: none"> Visitor numbers/spend 		

Goal: A centre of regional, sustainable tourism.

Objective: Further develop the infrastructure for tourism and improve all access infrastructure for visitors.

Strategic Action: Develop the tourism infrastructure and attractions that are accessible to all. [Equality screened action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> Support the development of the 'current' Galway Airport. Highlight the necessity for the Limerick/Shannon/Galway dual carriageway. Support the joint City and County Development Board initiative for a 'Western Rail Corridor'. Submit letter of support for the 'Western Rail Corridor' to Booz Allen Hamilton at the Department of Transport on behalf of the Tourism Group. Support the development of a pedestrian friendly, cyclist friendly, child friendly and disability friendly City. Report on the current audit of resources / attractions. Examine the Galway City and County Heritage Plans to identify areas exhibiting under-utilised tourism potential. 	<ol style="list-style-type: none"> Tourism Group. Tourism Group. Tourism Group. Ireland West Tourism. Tourism Group. Gaillimh Le Gaeilge. Galway City Council, Galway County Council and the Galway City Community Forum. 	<ol style="list-style-type: none"> To be determined. To be determined. To be determined. To be determined. To be determined. To be determined. To be determined. 	<ol style="list-style-type: none"> Ongoing over the period up to September 2003. Ongoing over the period up to September 2003. Ongoing over the period up to September 2003. July 2002. Ongoing over the period up to September 2003. September 2002. September 2002. 	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Establishment of a City Museum by end 2005 Development of Tourist Attractions and Infrastructure 				
Current and New Indicators				
<ul style="list-style-type: none"> Level of Tourism Infrastructure 				

Goal: Enhance the role of the City as a gateway for regional development.

Objective: Enhance and develop the City as a regional centre.

Strategic Action: Develop Galway's position as a tourism hub in the Region. [Equality screened action (highlighted in grey) - interlinked with previous actions.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Liaising with other relevant Co-ordination Mechanisms, see previous actions highlighted. 2. Additional actions to be undertaken over time.	1. Tourism Group. 2. Tourism Group.		1. Revisit on an ongoing basis. 2. Ongoing over the period up to September 2003.	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • Provision of infrastructure as identified by the National Spatial Strategy priorities • Regional projects as outlined in the Regional Chapter 				
Current and New Indicators				
<ul style="list-style-type: none"> • Level of Regional Infrastructure 				

12. The Natural Environment and Waterways Group

Ireland West Tourism / Bord Fáilte are joint Lead Partners, Membership comprises: Cllr. Declan McDonnell, Ald. Catherine Connolly, Mr. Joe O'Neill, Galway City Council; Cllr. Paul Colleran, Lough Corrib Navigation Trustees; Professor Conleth Cunnane, Professor Kieran O'Connor, NUI, Galway; Mr. Malachy Thompson, Galway Mayo Institute of Technology; Captain Brian Sheridan, Galway Harbour Company; Ms. Jackie Uí Chionna, Mr. Brendan Smith, Community & Voluntary Sector; Ms. Máire Uí Chionna, Galway County Council; Mr. Greg Forde, Western Regional Fisheries Board; Ms. Anne Melia, Ireland West Tourism; Mr. John Murphy, Office of Public Works; Ms. Anne Wilkinson, Ms. Pauline Ní Fhlatharta (alternate), Department Marine & Natural Resources/Marine Institute.

Goal: Protect and revitalise our built heritage, while embracing change.

Objective: Protect, enhance and revitalise built waterways and canals in the City.

Strategic Action: Identify needs and develop strategies for the revitalisation of the City's waterways.

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1.1. Establish an inventory of the waterways and identify who owns and is responsible for same. 1.2. Produce a needs analysis and implement at least one identified action. 1.3. Provide a footbridge across the Corrib	1.1 Galway City Council, Office Public Works, Lough Corrib Navigation Trustees, Western Regional Fisheries Board, Galway Harbour Co. 1.2 GMIT, NUIG and Galway City Community Forum. 1.3 Galway City Council	1.1 To be determined. 1.2 To be determined. 1.3 To be determined.	1.1 March, 2003 1.2 August, 2003 1.3 September, 2003	

Key Outputs/Outcomes

- Waterways Strategy

Current and New Indicators

- Status of City Waterways (river and canals) – water quality, level of access, cleanliness (viz. litter), number of inspections

Goal: Protect and revitalise our built heritage, while embracing change.

Objective: Protect, enhance and revitalise built waterways and canals in the City.

Strategic Action: Co-ordinate a plan for the natural environment in the City.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
2.1. Establish an inventory of significant nature, wildlife and fishlife habitats.	2.1 GMIT, NUIG, Galway City Community Forum, Galway City Council[Parks], Western Regional Fisheries Board, Duchas, Coillte.	2.1 To be determined.	2.1 August, 2003	
2.2. Examine possibility of "Green Map" of the city.	2.2 Galway City Community Forum, GMIT	2.2 To be determined.	2.2 Ongoing	

Key Outputs/Outcomes

- Natural Environment Plan

Current and New Indicators

- Status of City Waterways (river and canals) – water quality, level of access, cleanliness (viz. litter), number of inspections

Goal: Preserve and enhance the natural environment.

Objective: Recognise, preserve and enhance a network of amenity areas and waterways and fully utilise their potential for recreational and aesthetic purposes for all.

Strategic Action: Prepare and implement a plan for the city's waterways, shores and bay area which maximises their sustainable compatible development for recreational, natural wildlife habitats, aesthetic and other purposes.

Comment: consider this action in terms of the nine equality grounds

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
3.1 Note: This strategic action will be pursued through Actions 1.1, 1.2 and 2.1 above.	3.1 Note: see actions 1.1, 1.2 and 2.1 above.	3.1 Note: see actions 1.1, 1.2 and 2.1 above.	3.1 Note: see actions 1.1, 1.2 and 2.1 above.	

Key Outputs/Outcomes

- 'Blue Flag' status for City beaches
- Waterways Plan

Current and New Indicators

- To be agreed

Goal: Preserve and enhance the natural environment.

Objective: Recognise, preserve and enhance a network of amenity areas and waterways and fully utilise their potential for recreational and aesthetic purposes for all.

Strategic Action: Seek commitment from the private business sector and the public sector to undertake tree/shrub planting in the business retail parks and grounds of public buildings.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
4.1.Organise an annual Environmental Enhancement awards competition.	4.1 Ireland West, Galway City Council, IDA, Chamber of Commerce <i>[Link with Spatial Planning group]</i>	4.1 To be determined.	4.1 September,2003	

Key Outputs/Outcomes

- Environmental Awareness Programme
- Parks and Recreation Strategy

Current and New Indicators

- To be agreed

Goal: Preserve and enhance the natural environment.

Objective: Promote, preserve and enhance flora and fauna habitats.

Strategic Action: To endeavor to create wildlife corridors.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Note: This will be pursued under Action 2.1 in the first instance.	5.1 See Action 2.1	5.1 To be determined.	5.1 See Action 2.1	

Key Outputs/Outcomes

- The creation of wildlife corridors

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Current and New Indicators

- | |
|--|
| <ul style="list-style-type: none"> Number of nature and wildlife habitats in City |
|--|

Goal: Protect and revitalise our built heritage, while embracing change.

Objective: Protect, enhance and revitalise built waterways and canals in the City.

Strategic Action: Develop footbridge across the River Corrib. [Equality screened action (highlighted in grey) – consider this action in terms of the relevant equality grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
6.1 Note: This action was re-assigned from Galway City Council (Community, Social and Culture SPC) to the Natural Environment and Waterways Group. Refer to previous actions highlighted on page 64.	6.1 Refer to previous actions highlighted on page 64.	6.1 Refer to previous actions highlighted on page 64.	6.1 Refer to previous actions highlighted on page 64.	

Key Outputs/Outcomes

- | |
|---|
| <ul style="list-style-type: none"> Corrib Footbridge |
|---|

Current and New Indicators

- | |
|--|
| <ul style="list-style-type: none"> Status of City Waterways |
|--|

Goal: Preserve and enhance the natural environment.

Objective: Promote, preserve and enhance flora and fauna habitats.

Strategic Action: Prepare an inventory of significant nature and wildlife habitats in the City to inform policy making.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
7.1 Note: This action was re-assigned from Galway City Council (Environment SPC) to the Natural Environment and Waterways Group. Refer to previous actions highlighted on page 65).	7.1 Refer to previous actions highlighted on page 65.	7.1 Refer to previous actions highlighted on page 65.	7.1 Refer to previous actions highlighted on page 65.	

Key Outputs/Outcomes

- Inventory of nature and wildlife habitats

Current and New Indicators

- Number of nature and wildlife habitats in City

Actions to be implemented by Agencies / Sectors

Galway Harbour Company

GOAL: A City that is accessible to all.

Objective: Improve access systems into and around the City and develop a safe city-wide pedestrian-friendly, cyclist-friendly and child-friendly infrastructure.

Strategic Action: Support the strategic development of Galway Harbour

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Complete 50% of a walkway around Galway Harbour Enterprise Park from the Railway Bridge at Lough Atalia to Murrough Avenue Housing.	1. Galway Harbour Company	1. To be determined.	1. September 2003	1. Ongoing

Key Output/Outcome
<ul style="list-style-type: none"> Galway Harbour Plan

Current and New Indicators
<ul style="list-style-type: none"> To be agreed

Galway Airport Company Ltd.

GOAL: A City that is accessible to all.

Objective: Improve access systems into and around the City and develop a safe City-wide pedestrian-friendly, cyclist-friendly and child-friendly infrastructure.

Strategic Actions: Prepare and implement a Plan for the appropriate level of airport facilities and services for Galway City within the context of a regional strategy.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Develop airport to accommodate 100 seat jet aircraft 2. Develop second daily service to London 3. Develop additional UK services	1. Galway Airport 2. Galway Airport 3. Galway Airport	1. To be determined. 2. To be determined. 3. To be determined.	1. End 2003 2. March 2003 3. March 2003	1. Jan. 2003 2. Dec. 2002 3. Dec. 2002

Key Outputs/Outcomes

- Galway Airport Plan

Current and New Indicators

- To be agreed

Galway City Partnership

GOAL: A City that is accessible to all.

Objective: Promote and encourage improved access to buildings for all including people with disabilities.

Strategic Action: Carry out an access audit and develop strategies targeted at improving access to new and existing buildings and public areas. *[Equality*

Screened Action (highlighted in grey) - consider this action in terms of the nine grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
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<p>1. Further development and promotion of the "Tick Sheet" system initiated by our Access Officer. This system enables volunteers to make casual inspections for compliance with Part M of the current Bldg. Regs.</p> <p>2. (a) Reporting the findings of such inspections to Building Control at Galway City Council. (b). The number of enforcement actions to date has been limited to one. The disappointing outcome of this case (Galway City Co. v Quays Bar) has delayed the pursuit of some 32 others. It is understood that 17 of these cases undertook to comply with Regulations. This list will be re-visited by the Access Officer and consideration of further action will be discussed with the Building Control officer.</p> <p>3. Promotion of disability awareness, in conjunction with GMIT, with a particular focus on their Degree Course in Construction Management.</p> <p>4. Preparing submission for amendment to Building Control Act to give recognition to Part M of the building regs which would give Part M a status equivalent to Part B.</p> <p>5. Development of local action plan by Access For All.</p> <p>6. Support voluntary disability groups in compiling a directory of accessible buildings and facilities.</p> <p>7. Revision of expected outcomes and indicators.</p>	1. Galway City Partnership	1-4. €17,755	1. Ongoing	1.Feb. 2003
	2. Galway City Partnership		2. Ongoing	2. Jan. 2003
	3. Galway City Partnership	3. Oct. 2002	3. Oct. 2002	
	4. Galway City Partnership	4. March 2003	4. Jan. 2003	
	5. Access For All	5. € 6,000	5. Sept. 2002	5. Sept. 2002
	6. Galway City Partnership; Galway City Council; Access For All	6. To be decided	6. Oct. 2003	6. March 2003
	7. Galway City Partnership; Galway City Council; Access For All	7. Oct. 2002	7. Oct. 2002	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Access audit 				
Current and New Indicators				
<ul style="list-style-type: none"> Number of new and existing accessible buildings 				

Western Health Board

GOAL: A Healthy and Safe City.

Objective: Improve the range, quality and accessibility of health-care services for all.

Strategic Action: Put in place a comprehensive health service, which is accessible to all and culturally sensitive.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
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<p>1. Better Health for everyone (National Goal 1)</p> <p><u>Health inequalities are reduced</u> (obj. 3)</p> <ul style="list-style-type: none"> Disadvantaged Groups Travellers Homeless People Asylum Seekers/Refugees. <p><u>Specific quality of life issues are targeted</u> (obj 4)</p> <ul style="list-style-type: none"> Mental Health Needs of Ageing/Older People Family Support Services. 	<p>Western Health Board, Department of Health & Children, Health Boards Executive Agency, Service Providers and any other relevant Government Department/Agency</p>		<p>Over 7-10 year Period.</p> <ul style="list-style-type: none"> Ongoing Immediate Ongoing 5-Year Implementation commenced. Ongoing Ongoing From 2002 	<p>January 2003 And June 2003</p>
<p>2. Fair Access (National Goal 2)</p> <p><u>Equitable access for all categories of patients in the Health System is assured.</u> (obj. 3)</p> <ul style="list-style-type: none"> Access to hospital services Availability of information Make health facilities accessible Greater flexibility & appointment times Upgrading of waiting areas 	<p>Western Health Board, Department of Health & Children, Health Boards Executive Agency, Service Providers and any other relevant Government Department/Agency</p>		<ul style="list-style-type: none"> End 2004 Ongoing Ongoing 2002/2003 End 2006 	<p>January 2003 And June 2003</p>
<p>3. Responsive and Appropriate Care Delivery (National Goal 3)</p> <p><u>The patient is the centre in the delivery of care</u> (obj. 1)</p> <ul style="list-style-type: none"> Patient Satisfaction Customer Care Support for individuals and families in the management of their own health Community participation <p><u>The system has the capacity to deliver timely and appropriate services</u> (obj. 3)</p> <ul style="list-style-type: none"> A programme of investment for the acute hospital capacity Ensure service quality, accessibility and responsiveness Highest standards of pre-hospital emergency care/ambulance services Highest quality maternity care Review of paediatric services 	<p>Western Health Board, Department of Health & Children, Health Boards Executive Agency, Service Providers and any other relevant Government Department/Agency</p>		<p>Over 7-10 year Period.</p> <ul style="list-style-type: none"> End 2002 June 2003 2003 2002 2002 and on End 2003 Ongoing 2002-2003 2002-2003 	<p>January 2003 And June 2003</p>
<p>4. Reform of Acute hospital system (to improve access for public patients</p> <p>Capacity:</p> <ul style="list-style-type: none"> Additional Acute hospital beds Partnership with private hospital providers A National Hospital Agency established <p>Efficiency:</p> <ul style="list-style-type: none"> Reduce waiting times for patients Management and organisation of waiting lists Enhanced organisation and management of services Improved out-patients departments Improved Accident and Emergency <p>Equity:</p> <ul style="list-style-type: none"> The extra acute beds in public hospitals will be designated for use by public patients Greater equity for public patients will be sought in a revised contract for hospital consultants 	<p>Western Health Board, Department of Health & Children, Health Boards Executive Agency, Service Providers and any other relevant Government Department/Agency</p>		<ul style="list-style-type: none"> End 2002 until 2011 2002 End 2002 End 2004 Ongoing Ongoing Ongoing Ongoing Immediate End 2002 	<p>January 2003 And June 2003</p>

Key Outputs/Outcomes
<ul style="list-style-type: none"> • Strategy for improved acute medical services for all • Increased uptake of health services across marginalised groups
Current and New Indicators
<ul style="list-style-type: none"> • Waiting time for medical and surgical services

Galway City Development Board

GOAL: A City of enterprise, entrepreneurship, innovation and social partnership.

Objective: Continue to be an attractive location for sustainable inward and indigenous investment.

Strategic Action: Maintain and expand Galway's healthy natural environment, strong social/ public services including education system, childcare service, health, housing, recreation and cultural activities. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
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<ol style="list-style-type: none"> Oversee the implementation of the annual action plan of the Galway City Development Board for the current period. Implement and fully utilise the on-line system of tracking and monitoring the progress of the CDB once it becomes operational. Review the implementation of the CDB action plan in March 2003 making recommendations where appropriate. Publish an annual report on progress for the period September 2002 to September 2003 highlighting achievements in relation to specified outputs / outcomes and indicators. 	<ol style="list-style-type: none"> Galway City Development Board. Galway City Development Board. Galway City Development Board. Galway City Development Board. 	<ol style="list-style-type: none"> To be determined. To be determined. To be determined. To be determined. 	<ol style="list-style-type: none"> September 2003. Ongoing over the period up to September 2003. April 2003. September 2003. 	
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Key Outputs/Outcomes

- | | |
|---|---|
| <ul style="list-style-type: none"> Energy capacity to meet the long term residential and industrial needs of the City Competitively priced broadband access | <ul style="list-style-type: none"> Improved access infrastructure Adequate zoned land |
|---|---|

Current and New Indicators

- Net Foreign Direct Investment, indigenous business and employment levels

GOAL: A City that fosters civic pride and a sense of ownership, adopting participative decision-making models.

Objective: Increase inter-agency co-ordination through organisations such as the Galway City Development Board.

Strategic Actions: Promote co-ordination among agencies through: (i) Informal and formal networking opportunities; (ii) Joint initiatives in areas of common interest and (iii) Sharing of information. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> All CDB meetings to include information sharing as an ongoing agenda item. All sub-structure meetings of the CDB to include information sharing as an ongoing agenda item. Host a social inclusion networking event. 	<ol style="list-style-type: none"> Galway City Development Board. Galway City Development Board in conjunction with all other relevant agencies / organisations. Galway City Development Board. 	<ol style="list-style-type: none"> To be determined. To be determined. To be determined. 	<ol style="list-style-type: none"> Ongoing. Ongoing. May 2003. 	

Key Outputs/Outcomes

- Galway City Development Board to monitor inter-agency co-operation on an ongoing basis
- Equality Awareness Programmes

Current and New Indicators

- Number of networking events
- Number of new joint projects
- Number of social inclusion information sharing events

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: Ensure the co-ordination of development between Galway City and County.

Strategic Action: Develop linkages to advance City and County Strategies and Development Plans which are complementary. [Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
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<ol style="list-style-type: none"> 1. Make submission to the Galway County Council Draft Development Plan. 2. Continue to work in co-operation with the Galway County Development Board in relation to the Galway Transportation and Planning Study. 3. Spatial Planning Group of the Galway City Development Board to initiate and maintain formal linkages with its counterpart structures in the County Galway Development Board. 4. Participate in the Regional Group. 5. Establish and develop a City and County Tourism Development Group. 	<ol style="list-style-type: none"> 1. Galway City Development Board. 2. Galway City Development Board in conjunction with the Galway County Development Board 3. Galway City Development Board in conjunction with the Galway County Development Board. 4. Regional Group of both the County and City Development Boards. 5. Tourism Group of both the County and City Development Boards. 	<ol style="list-style-type: none"> 1. To be determined. 2. To be determined. 3. To be determined. 4. To be determined. 5. To be determined. 	<ol style="list-style-type: none"> 1. August 2002 2. Ongoing. 3. October 2002. 4. Ongoing. 5. Ongoing. 	
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Key Outputs/Outcomes
<ul style="list-style-type: none"> • Structured linkage in place

Current and New Indicators
<ul style="list-style-type: none"> • Complementarity in City and County planning

An Garda Síochána

GOAL; A healthy and safe city.

Objective: Ensure the city is a safe place to live in, visit and move through. Comment: Consider this action in terms of the relevant equality grounds.

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<p>Development and implement a Strategy for a Safe City to reduce crime, increase safety and decrease the fear of crime to include:</p> <ul style="list-style-type: none"> Further development of partnership arrangements between Gardaí and other agencies and groups. 	<p>Garda Síochána with Galway City Council, Western Health Board, Community and Voluntary Sector and the Business Sector</p>	<p>1. To support the activities and develop the relationships between An Garda Síochána and Regional Drug Task Forces (RDTF) and others</p>	<p>Superintendent, Galway City. Salthill. Detective Inspector, Galway.</p>	<p>Galway /Salthill District Police Service</p>	<p>31/12/02</p>	<p>Upon Publication of Annual Crime Report by Minister of Justice, Equality and Law Reform and Commissioner of An Garda Síochána only. This usually takes place in month of May after year under review.</p> <p>Ditto.</p>
		<p>2. Develop alliances with service suppliers and retailers in the community</p>	<p>Superintendent, Galway City. Salthill.</p>		<p>31/12/02</p>	
		<p>3. Crime Prevention by Community Police in Galway City patrolling suburban estates and targeting all areas of crime and public order offences. Target increase of 10% on 2001 figures for public order offences detected to be put in place immediately.</p>	<p>Sergeant in charge, Community Policing</p>	<p>31/12/02</p>		
		<p>4. Crime against Tourists –Crime Prevention Officer, will focus on rejuvenation of Tourist Watch and monitor attacks on tourists.</p>	<p>Crime Prevention Officer, Galway.</p>	<p>31/12/02</p>		
		<p>5. Neighbourhood Watch/Community Alert - Crime Prevention Officer, in consultation with Superintendents, Galway/ Salthill, will set about rejuvenating any flagging schemes in the Division.</p>	<p>Crime Prevention Officer, Galway.</p>	<p>31/12/02</p>		
		<p>6. Garda Schools Programme - Crime Prevention Officer, Detective Sergeant Drugs and Superintendents Galway/Salthill to ensure that the number of school visits/lectures will show an increase on 2001 figures.</p>	<p>Superintendent Galway City. Salthill. Detective Sergeant in charge, Drugs Unit.</p>	<p>Galway /Salthill District Police Service</p>	<p>31/12/02</p>	<p>Upon Publication of Annual Crime Report by Minister of Justice, Equality and Law Reform and Commissioner</p>

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
		<p>7. Community Projects - Ban and Bris Projects to be promoted widely by Inspector in charge, Galway. Ban and Bris Projects are Garda funded Community Projects for young people considered as being at risk of becoming involved in crime.</p> <p>8. Extended Victim Support input to Divisional In-Service Training.</p> <p>9. An Garda Síochána will continue to support RAPID (Revitalising Areas by Planning, Investment and Development).</p> <p>10. Measures to ensure all victims are kept informed of developments. Superintendents and Inspectors to verify procedures.</p> <p>11. Upgrade stations to make them accessible for the disabled and comfortable for victims.</p> <p>12. Further develop partnership with community groups and evaluation of existing practices</p> <p>13. Treatment of prisoners and persons in custody - To ensure that all persons in custody are treated correctly in accordance with the Criminal Justice Act, Code and international conventions covering human rights.</p> <p>14. Expand or rejuvenate Neighbourhood Watch</p> <p>15. Expand or rejuvenate Community Alert</p> <p>16. Expand or rejuvenate Business Watch</p> <p>17. Expand or rejuvenate Campus Watch</p> <p>18. Expand or rejuvenate Coastal Watch</p> <p>19. Expand or rejuvenate Hospital Watch.</p>	<p>Inspector in charge Galway</p> <p>Sergeant in charge, Training, Galway.</p> <p>Superintendent Galway City. Salthill.</p> <p>Ditto</p> <p>Ditto</p> <p>Crime Prevention Officer.</p> <p>Sergeant in charge Galway/Salthill</p> <p>Crime Prevention Officer, Galway</p> <p>Ditto</p> <p>Ditto</p> <p>Ditto</p> <p>Ditto</p> <p>Ditto</p>		<p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>On going</p>	<p>of An Garda Síochána only. This usually takes place in month of May after year under review.</p>

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ul style="list-style-type: none"> • 'Designing out crime' via improved public/ environment design, and public lighting, illumination of dark alleys. • Development of meaningful benchmark statistics for crime and public order offences. • Development of responsive and appropriate public order strategies incorporating the support and involvement of the local communities. 		<p>Training of personnel and setting up of Architectural Liaison Office, initially in each Garda Region with a view to ultimately having one such trained officer in each Garda Division with large urban centres. Such an office has been established at Divisional Hq, Ennis, Co. Clare. Liaison Officers trained in concepts of pre planning input to design out crime as required.</p>	<p>Architectural Liaison Officer, An Garda Síochána, Ennis, Co. Clare. (065) 6848100</p>	<p>Architectural Liaison Officer, Ennis, Co. Clare</p>	<p>31/12/02</p>	<p>Upon Publication of Annual Crime Report by Minister of Justice, Equality and Law Reform and Commissioner of An Garda Síochána only. This usually takes place in month of May after year under review.</p>
		<p>Garda PULSE Computer system, ie. Police Using Leading Systems Effectively. System in operation since 1999. This system is capable of returning meaningful benchmark statistics for a large range of Garda statistical requirements. This could easily include statistics for Galway city area regarding the requisite categories of crime and public order.</p>	<p>Annual Crime Report, next due May 2003.</p>		<p>31/12/02</p>	
		<p>1. Enforcing the Laws Relating to Drugs and Alcohol Abuse by</p> <ul style="list-style-type: none"> ▪ The support implications for An Garda Síochána of Regional Drug Task Forces (RDTF) will be evaluated ▪ Continue to pursue the goals of the 2001 and 2002 Policing Plans to tackle and reduce drugs misuse. 	<p>Superintendent Galway City. Salthill. Detective Inspector, Galway.</p>	<p>Galway/ Salthill District Police Service</p>	<p>31/12/02</p>	
		<ul style="list-style-type: none"> ▪ Detective Sergeant in charge, Drugs Unit to increase (i) Searches (ii) Surveillance (iii) Targeting Main Dealers ▪ Increase cooperation and interaction with Regional Drugs Task Force. Detective Inspector Galway to ensure a multi agency approach is followed in Division. 	<p>Detective Sergeant in charge, Drugs Unit. Detective Inspector, Galway.</p>		<p>31/12/02 31/12/02</p>	

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
		<p>2. Crime Prevention Measures by</p> <ul style="list-style-type: none"> ○ Develop alliances with service suppliers and retailers in the community . Superintendents in liaison with Crime Prevention Officer, Galway will ensure that meetings are held each quarter with nominated persons in the service and retail sectors to advise them on crime prevention. ○ Enhanced numbers of Gardaí on the beat. Superintendents Galway/Salthill will review resources to maximise Garda presence on the beat in line with the findings of the Review of the Beat and Foot Patrols. ○ Full use will be made of Community Police in Galway city in patrolling suburban estates and targeting all areas of crime and public order offences. A target increase of 10%, on 2001 figures, for public order offence detections should be put in place immediately. ○ Detective Superintendent and Detective Inspector to liaise and establish small unit in plain clothes to operate at night in city - covertly – to prevent and detect all forms of crime. Unit to consist of young committed members. ○ Neighbourhood Watch/Community Alert. Crime Prevention Officer, in consultation with District Officers, will set about rejuvenating any flagging schemes in the Division. ○ Garda Schools Programme. Crime Prevention Officer, Detective Sergeant Drugs and Superintendents Galway/Salthill to ensure that the number of school visits/lectures will show an increase on 2001 figures. ○ Community Projects, Ban and Bris Projects to be promoted widely by Inspector in charge, Galway. 	<p>Superintendent Galway City. Salthill. Crime Prevention Officer, Galway.</p> <p>Sergeant in charge, Community Police, Galway.</p> <p>Detective Superintendent, Galway. Detective Inspector, Galway</p> <p>Crime Prevention Officer, Detective Sergeant in charge, Drugs Unit, Galway.</p> <p>Crime Prevention Officer, Detective Sergeant in charge, Drugs Unit, Galway.</p> <p>Inspector in charge, Galway</p>		<p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p> <p>31/12/02</p>	<p>Upon Publication of Annual Crime Report by Minister of Justice, Equality and Law Reform and Commissioner of An Garda Síochána only. This usually takes place in month of May after year under review.</p>

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ul style="list-style-type: none"> Explore the feasibility of regulating businesses which operate after midnight and are not currently regulated. 		<ul style="list-style-type: none"> Further develop partnership with community groups and evaluation of existing practices. Implementation of plans to put CCTV in operation on Galway City Streets is a major strategic objective envisaging the reduction in street crime, public order. The formation of Galway and Salthill, Garda Mountain Bike Unit to tackle the targeted goal problems, not only in the city centre but in the larger housing developments on the periphery of the city. <p>To provide an advisory and consultative role with regard to regulating business operating after midnight from a Crime and Public Order Preventative view point.</p>	<p>Community Relations Officer, Sergeant in charge, Community Police, Galway.</p> <p>Superintendent Galway/ Salthill</p> <p>Superintendent Galway/ Salthill</p> <p>Crime Prevention Officer, Galway</p>		<p>31/12/02</p>	<p>Upon Publication of Annual Crime Report by Minister of Justice, Equality and Law Reform and Commissioner of An Garda Síochána only. This usually takes place in month of May after year under review.</p>

GOAL; A healthy and safe city.

Objective: Ensure adequate systems are in place to prevent crime and anti-social behaviour in the City.

Comment: Consider this action in terms of the relevant equality grounds.

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<p>Develop Programmes to address the causes of crime (e.g. Alcohol and drugs) and domestic abuse:</p> <ul style="list-style-type: none"> • Which will encourage healthy lifestyles • Support the formation of inter-agency partnerships. 	<p>Garda Síochána & Western Health Board with the Community & Voluntary Sector, City of Galway VEC, Education Sector, Probation & Welfare Service</p>	<p>Garda School Programme – Crime Prevention Officer, Detective Sergeant Drugs and Superintendents Galway/Salthill to ensure that the number of school visits/lectures will show an increase on 2001 figures.</p>	<p>Crime Prevention Officer</p>		31/12/03	<p>Upon Publication of Annual Crime Report by Minister of Justice, Equality and Law Reform and Commissioner of An Garda Síochána only. This usually takes place in month of May after year under review.</p>
		<p>Drugs and Alcohol Awareness Lectures to Secondary Schools, Professional Bodies, i.e. Nurses and Doctors and Community Groups and Parents in particular to be increased in 2001 figures.</p>	<p>D/Superintendent Regional Drugs Unit</p>		31/12/03	
		<p>Community Projects – Ban and Bris Projects to be promoted widely by Inspector in charge, Galway. Ban and Bris Projects are Garda funded Community Projects for young people considered as being at risk of becoming involved in crime.</p>	<p>Inspector i/c, Galway</p>		31/12/03	
		<p>Further development of inter-agency involvement by Juvenile Liaison Officers operating provisions of new Child Care Act 2001, i.e. Health Boards, Probation Services, Educational Centres, Voluntary Institutions catering for youth.</p>	<p>Juvenile Liaison Officer</p>		31/12/03	

GOAL; A healthy and safe city.

Objective: Ensure adequate systems are in place to prevent crime and anti-social behaviour in the City.

Comment: Consider this action in terms of the relevant equality grounds.

Strategic Action	Lead Partner and Others	Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Develop and implement a co-operative inter-agency plan to address anti-social behaviour, support early interventions for youth at risk and establish additional Special Justice Projects.	Garda Síochána & Western Health Board with the Community & Voluntary Sector, City of Galway VEC, Education Sector, Probation & Welfare Service, Galway City Partnership and Galway City Council.	<p>The full implementation of the Statutory requirements under Sections 17-46 Child Care Act 1991 with regard to the Juvenile Diversion Programme and full interagency involvement with all other partners tasked under the same act with health, welfare and development of children.</p> <p>The support implications for An Garda Síochána of Regional Drug Task Forces (RDTF) will be evaluated.</p> <p>Consideration to be given to the establishment of an additional Special Justice Project in Galway.</p>	<p>Juvenile Liaison Officer</p> <p>D/Superintendent Regional Drugs Unit</p>		31/12/03	

Key Outputs/Outcomes

- Incorporate public safety considerations in planning / environment Design Guidelines
- Crime and Public Order Statistics
- Late Night Bus Service
- Inter agency initiatives
- Safe City Strategy

Current and New Indicators

- Number of Crimes per annum by category
- Garda Commissioner's Annual Crime Report

Galway City & County Childcare Committee

GOAL: A City with employment opportunities for all.

Objective: Reduce levels of low paid work, unemployment and under-employment.

Strategic Action: Develop and implement a 'childcare strategy' for the city. *[Equality Screened Action (highlighted in grey) - consider this action in terms of the nine grounds.]*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Assist the development of 20 new childcare services providing 270 full time places and 290 part time places 2. Assist the development of 20 new childminding (home based) services providing 120 childcare places 3. Facilitate the establishment of 3 new community-based voluntary management committees to develop purpose built community full day care services 4. Facilitate the provision of training and dissemination of information for capacity building in local communities	1. Galway City & County Childcare Committee (GCCCC) & Western Health Board (WHB) assisting private providers and voluntary committees 2. GCCCC & WHB assisting childminders 3. GCCCC 4. GCCCC		1, 2 & 3: Some of the services are already in place and the rest to be opened by 2003. 4. Ongoing.	

Key Outputs/Outcomes

- Number of childcare places in the City

Current and New Indicators

- To be agreed

Galway City Council

Housing SPC

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: A City which provides a range of high quality accessible, adaptable housing and accommodation in an attractive environment at affordable levels.

Strategic Action: Implement and review on an ongoing basis the Galway City Council Housing Strategy. [Equality Screened Action (highlighted in grey) - consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Prepare Housing Strategy Progress Report	1. Galway City Council	1. To be determined	1. Oct. 2002	
2. Review Housing Strategy	2. Galway City Council	2. To be determined	2. Oct. 2003	
3. Analyse Social and Affordable Housing Waiting List to determine an appropriate mixture of house type and sizes to be provided by Galway City Council.	3. Galway City Council	3. To be determined	3. Dec. 2002	
4. Implement Housing Capital Programme, including Affordable Housing	4. Galway City Council	4. To be determined	4. Ongoing	
5. Identify and assign four housing schemes to voluntary agencies	5. Galway City Council	5. To be determined	5. Sept. 2002	
6. Prepare Quarterly Housing Progress Reports	6. Galway City Council	6. To be determined	6. Ongoing.	

Key Outputs/Outcomes	
<ul style="list-style-type: none"> • Reduce time on housing waiting list by 50% by end 2004 	<ul style="list-style-type: none"> • Tenant Participation strategies in three existing and all new City Council housing developments by end 2003

Current and New Indicators
<ul style="list-style-type: none"> • Housing supply adequate to meet demand, at affordable prices in an acceptable environment • Number of registered landlords • Number of active Residents Associations • Numbers on the housing waiting list

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: A City which provides a range of high quality accessible, adaptable housing and accommodation in an attractive environment at affordable levels.

Strategic Action: Prepare and implement a Homeless Persons Action Plan. [Equality Screened Action (highlighted in grey) - consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Adoption of Homeless Action Plan 2. Restructure Galway Homeless Forum 3. Refurbish Osterley Lodge 4. Prepare Quarterly Housing Progress Reports	1. Western Health Board 2. Galway Homeless Forum 3. Galway City Council 4. Galway City Council	1. To be determined 2. To be determined 3. To be determined 4. To be determined	1. Oct. 2002 2. Oct. 2002 3. July 2002 4. Ongoing.	

Key Outputs/Outcomes	
<ul style="list-style-type: none"> Reduce time on housing waiting list by 50% by end 2004 Publish Galway City Homeless Strategy by April 2002 	<ul style="list-style-type: none"> Tenant Participation strategies in three existing and all new City Council housing developments by end 2003

Current and New Indicators
<ul style="list-style-type: none"> Housing supply adequate to meet demand, at affordable prices in an acceptable environment Number of registered landlords Number of active Residents Associations Numbers on the housing waiting list

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: A City which provides a range of high quality accessible, adaptable housing and accommodation in an attractive environment at affordable levels.

Strategic Action: Implement and review the Traveller Accommodation Plan. [Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review Five-year Traveller Accommodation Plan 2. Secure planning permission to re-develop Carrowbrowne Transient Halting Site. 3. Secure planning permission for re-development of Hillside Park. 4. Prepare Quarterly Housing Progress Reports	1. Galway City Council 2. Galway City Council 3. Galway City Council 4. Galway City Council	1. To be determined 2. To be determined 3. To be determined 4. To be determined	1. Dec. 2002 2. Sept. 2003 3. April 2003 4. Ongoing	

Key Outputs/Outcomes	
<ul style="list-style-type: none"> Reduce time on housing waiting list by 50% by end 2004 Complete Traveller Accommodation Programme by end 2005 	<ul style="list-style-type: none"> Tenant Participation strategies in three existing and all new City Council housing developments by end 2003

Current and New Indicators
<ul style="list-style-type: none"> Housing supply adequate to meet demand, at affordable prices in an acceptable environment Number of registered landlords Number of active Residents Associations Numbers on the housing waiting list

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: A City which provides a range of high quality accessible, adaptable housing and accommodation in an attractive environment at affordable levels.

Strategic Action: Work with the Department of Justice, Equality and Law Reform to develop a Housing and Accommodation Strategy for Asylum Seekers and include the housing needs of Refugees in the Galway City Housing Strategy. [Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review Housing Strategy 2. Analyse Social Housing Waiting List to determine suitability and type of housing requirements of Refugees. 3. Research Housing demand for Asylum Seekers 4. Prepare Quarterly Housing Progress Reports	1. Galway City Council 2. Galway City Council 3. Galway City Council / Homeless Forum / Western Health Board / Dept. of Justice, Equality and Law Reform. 4. Galway City Council	1. To be determined 2. To be determined 3. To be determined 4. To be determined	1. Oct. 2003 2. Dec. 2002 3. Sept. 2003 4. Ongoing	

Key Outputs/Outcomes	
<ul style="list-style-type: none"> Reduce time on housing waiting list by 50% by end 2004 Publish Galway City Homeless Strategy by April 2002 	<ul style="list-style-type: none"> Asylum Seekers / Refugees Strategy Tenant Participation strategies in three existing and all new City Council housing developments by end 2003

Current and New Indicators
<ul style="list-style-type: none"> Housing supply adequate to meet demand, at affordable prices in an acceptable environment Number of registered landlords Number of active Residents Associations Numbers on the housing waiting list

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: A City which provides a range of high quality accessible, adaptable housing and accommodation in an attractive environment at affordable levels.

Strategic Action: Monitor the operation of the following legislation: (i) Housing (Standards for Rented Houses) Regulations, 1993; (ii) Housing (Rent Books) Regulations, 1993; (iii) Housing (Registration of Rented Houses) Regulations, 1996 and Housing (Registration of Rented Houses) (Amendment) Regulations, 2000.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Appoint Building Control Engineer 2. Establish monitoring regime for private rented dwellings 3. Prepare Quarterly Housing Progress Reports	1. Galway City Council 2. Galway City Council 3. Galway City Council	1. To be determined 2. To be determined 3. To be determined	1. Nov. 2002 2. Mar. 2003 3. Ongoing	

Key Outputs/Outcomes
<ul style="list-style-type: none"> Reduce time on housing waiting list by 50% by end 2004

Current and New Indicators
<ul style="list-style-type: none"> Housing supply adequate to meet demand, at affordable prices in an acceptable environment Number of registered landlords Number of active Residents Associations Numbers on the housing waiting list

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: A City which provides a range of high quality accessible, adaptable housing and accommodation in an attractive environment at affordable levels.

Strategic Action: Develop and implement estate management strategies inclusive of tenant participation strategies. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Update Tenant Handbooks 2. Initiate Tenant Training Programmes for all new Council Housing Estates 3. Implement three estate management initiatives 4. Initiate Tenant Participation Strategies in three existing estates.	1. Galway City Council 2. Galway City Council 3. Galway City Council 4. Galway City Council	1. To be determined 2. To be determined 3. To be determined 4. To be determined	1. Mar. 2003 2. Ongoing 3. Sept. 2003 4. Dec. 2002	

Key Outputs/Outcomes
<ul style="list-style-type: none"> Tenant Participation strategies in three existing and all new City Council housing developments by end 2003

Current and New Indicators
<ul style="list-style-type: none"> Number of registered landlords Number of active Residents Associations

Planning SPC

GOAL: A City of enterprise, entrepreneurship, innovation and social partnership.

Objective: Continue to be an attractive location for sustainable inward and indigenous investment.

Strategic Action: Provide adequate zoned land to facilitate the balanced development of business parks across the City.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Initiate review of Galway City Development Plan.	1. Galway City Council.	1. To be determined	1. Commence Mar. 03	

Key Outputs/Outcomes

- Adequate zoned land

Current and New Indicators

- Net Foreign Direct Investment, indigenous business and employment levels

GOAL: Enhance the role of the City as a gateway for regional development.

Objective: Enhance and develop the City as a regional centre.

Strategic Action: Develop a Retail Strategy for Galway City and County.

Lead Partner and Others: Galway City Council (Planning SPC) with Galway County Council.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Commence variation of Development Plan process to incorporate Joint Retail Strategy.	1. Galway City Council	1. To be determined	1. Commence Sept. 02	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- To be agreed

GOAL: A City that is accessible to all.

Objective: Promote and encourage improved access to buildings for all including people with disabilities.

Strategic Action: Appoint an officer with responsibility for the enforcement of the Building Regulations including accessibility. [Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Appoint Building Control Engineer. 2. Establish Inspection and Monitoring Regime	1. Galway City Council 2. Galway City Council	1. To be determined 2. To be determined	1. Nov. 02 2. Feb. 03	

Key Outputs/Outcomes

- Number of enforcement actions

Current and New Indicators

- Number of new and existing accessible buildings

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: Promote the timely provision of an appropriate quantity and quality of recreation and community facilities as part of all housing developments, fostering community cohesion.

Strategic Action: Develop models of Sustainable Communities. [Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Commence variation of Development Plan to provide for sustainable residential areas. 2. Incorporate objectives for childrens facilities into Development Plan 3. Implement objectives of G.P.T.S	1. Galway City Council. 2. Galway City Council. 3. Galway City Council.		1. March 03 2. Dec. 03 (Draft Development Plan 2005 – 2011) 3. Sept. 02	

Key Outputs/Outcomes

- Pilot models of sustainable communities

Current and New Indicators

- Integrated and timely service provision
- Quantity and quality of community facilities in residential areas

GOAL: A City which provides a range of high quality housing and accommodation in an attractive environment at affordable levels.

Objective: Promote the timely provision of an appropriate quantity and quality of recreation and community facilities as part of all housing developments, fostering community cohesion.

Strategic Action: Develop a Planning Contributions Scheme with an appropriate emphasis on social infrastructure. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Draft Planning Contribution Scheme for public consultation.	1. Galway City Council		1. 01/04/03	

Key Outputs/Outcomes

- Planning Contributions Scheme

Current and New Indicators

- Integrated and timely service provision
- Quantity and quality of community facilities in residential areas

GOAL: Protect and revitalise our built heritage, while embracing change.

Objective: Protect and revitalise heritage streetscapes, while encouraging complementary development between new and old buildings.

Strategic Action: Develop and implement a local Heritage Plan. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Prepare draft local heritage plan.	1. Galway City Council	1. 31/12/02		

Key Outputs/Outcomes

- Heritage Plan 2002

Current and New Indicators

- Number of protected structures
- Amount of heritage funding accessed

GOAL: Protect and revitalise our built heritage, while embracing change.

Objective: Protect and revitalise heritage streetscapes, while encouraging complementary development between new and old buildings.

Strategic Action: Develop an information system regarding funding and advice available for the protection and revitalisation of the built heritage.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Commence design guidelines study for incorporation into new development plan. 2. Produce leaflets advising on design issues and funding. 3. Draft Heritage Plan. 4. Register of declaration of protected structures.	1. Galway City Council 2. Galway City Council 3. Galway City Council 4. Galway City Council		1.31/12/02 2.31/03/03 3.31/12/02 4.31/12/02	

Key Outputs/Outcomes

- Handbook on Heritage funding
- Design Guidelines

Current and New Indicators

- Number of protected structures
- Amount of heritage funding accessed

GOAL: Protect and revitalise our built heritage, while embracing change.

Objective: Protect and revitalise heritage streetscapes, while encouraging complementary development between new and old buildings.

Strategic Action: Implement City Regeneration Initiatives. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Commence design guidelines study for incorporation into new development plan. 2. Produce leaflets advising on design issues and funding. 3. Draft Heritage Plan. 4. Register of declaration of protected structures.	1. Galway City Council 2. Galway City Council 3. Galway City Council 4. Galway City Council		1. 31/12/02 2. 31/03/03 3. 31/12/02 4. 31/12/02	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Number of protected structures
- Amount of heritage funding accessed

GOAL: Preserve and enhance the natural environment.

Objective: Recognise, preserve and enhance a network of amenity areas and waterways and fully utilise their potential for recreational and aesthetic purposes for all.

Strategic Action: Identify and protect landscapes of high aesthetic, amenity and heritage value.

Lead Partner and Others: Galway City Council (Planning SPC) with Dúchas and The Heritage Council.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Review objectives for prediction of landscapes of aesthetic amenity and heritage value in preparation of new Development Plan.	1. Galway City Council		1. March 03	

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Quality and distribution of space dedicated for recreation and amenity
- Extent of investment in areas zoned for recreation and amenity

Transport & Infrastructure SPC

GOAL: A City of enterprise, entrepreneurship, innovation and social partnership.

Objective: Continue to be an attractive location for sustainable inward and indigenous investment.

Strategic Action: Develop quality infrastructure, including transportation, and utilities. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds.]*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Adopt Galway Transportation and Planning Study.	1. Galway City Council	1 Galway City Council	1. Adopted	-
2. Progress the design of the Galway City Outer Bypass.	2. Galway City Council	2. Nat. Roads Authority	2. To be determined	2003
3. Prepare Road Works Programme for submission and adoption to City Council for 2003.	3. Galway City Council	3. DOE&LG, National Roads Authority, Galway City Council	3. Early 2003	2003
4. Acquire land for the Ballymoneen Road Development by November, 2002.	4. Galway City Council	4. Galway City Council	4. 2002-2003	2003
5. Continue Phase (II) of the Parkmore Road Development.	5. Galway City Council	5. DOE&LG	5. End 2003	2003
6. Progress the Seamus Quirke Road Development.	6. Galway City Council	6. To be determined	6. To be determined	2003
7. Progress on Pedestrian Crossing facilities in the City. Implement the Harewood Report relating to Pedestrian Crossing.	7. Galway City Council	7. Galway City Council/DOE&LG	7. Ongoing	2003
8. Progress 'Bus Priority' Report.	8. Galway City Council/Bus Éireann	8. To be determined	8. To be determined	2003
9. Continue the Integrated Transportation Co-ordinating Group.	9. Galway City Council	9. Galway City Council	9. Ongoing	2003
10. Engage in on-going consultation with Taxi operators in relation to taxi facilities in the City.	10. Galway City Council	10. Galway City Council	10. Ongoing	2003
11. Maintain and review the erection of new road safety signs.	11. Galway City Council	11. Galway City Council	11. Completed 2002	-
12. Maintain and review the Community Wardens Scheme on a pilot basis, including computerised tracking system.	12. Galway City Council	12. DOE&LG	12. Ongoing	Ongoing
13. Review management of car parks and car parking and introduce 'Pay and Display'.	13. Galway City Council	13. Galway City Council	13. Jan. 2003	2003
14. Review and Report on traffic and parking enforcement.	14. Galway City Council	14. Galway City Council	14. Ongoing	2003
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Improved access infrastructure 				
Current and New Indicators				
<ul style="list-style-type: none"> To be agreed 				

GOAL: A City with infrastructure to facilitate continuing economic development.

Objective: Promote integrated provision of utilities, renewable energies and services in the City.

Strategic Action: Adequate water supply and waste water treatment facilities.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
<ol style="list-style-type: none"> 1. Establish Quarterly Meetings of Service Providers in the City (first meeting in October, 2002). 2. Commence works on the 'Galway Metropolitan Broadband Ring' subject to National funding. 3. Facilitate the provision of piped gas to the City. 4. Complete and commission Tuam Interlink by December, 2002. 5. Submit proposals for Mains Rehabilitation and Leak Eradication to the Department of the Environment and Local Government, and prepare implementation plans. 6. Continue a proactive approach to Leak Eradication. 7. Complete the installation of SCADA. 8. Implement a pressure management regime by December, 2002. 9. Prepare Final Account for the Civil Works associated with the Knocknacarra Sewerage Scheme by December, 2002. 10. Progress Serviced Land Initiative at Merlin Park during 2002. 11. Progress the civil contract for 'Mutton Island' and progress the Mechanical and Electrical contract for Mutton Island. 12. Procure tenders with respect to the Mechanical and Electrical contract for the Knocknacarra Main Drainage Scheme by December, 2002. 13. Commence the process of procuring tender documentation with respect to Operation and Maintenance Procedures for 'Mutton Island'. 14. Develop an implementation strategy with respect to the 'Polluter Pays Principle' by December, 2002. 15. Prepare a plan for the metering of all non-domestic users by 2002. 	<ol style="list-style-type: none"> 1. Galway City Council 2. *DCM&NR/Galway City Council 3. To be determined 4. Galway City Council 5. Galway City Council 6. Galway City Council 7. Galway City Council 8. Galway City Council 9. Galway City Council 10. Galway City Council 11. Galway City Council 12. Galway City Council 13. Galway City Council 14. Galway City Council 15. Galway City Council 	<ol style="list-style-type: none"> 1. None Required 2. *DCM&NR/Galway City Council 3. To be determined 4. DOE&LG 5. DOE&LG 6. Galway City Council 7. DOE&LG 8. Galway City Council 9. DOE&LG 10. DOE&LG/Galway City Council 11. DOE&LG 12. DOE&LG 13. DOE&LG 14. Galway City Council/DOE&LG 15. Galway City Council 	<ol style="list-style-type: none"> 1. 1st Meeting Oct. 2002 2. 2003 3. To be determined 4. Dec. 2002 5. Ongoing 6. Ongoing 7. Dec. 2002 8. Dec. 2002 9. Dec. 2002 10. May 03 11. 2003 12. 2003 13. Ongoing 2002-2003 14. 2002-2003 15. 2002 	<ol style="list-style-type: none"> Ongoing 2003 2003 - 2003 2003 2003 2003 2003 2003 2003 2003 2003 2003 2003

* Department of Communications, Marine & Natural Resources.

<p>Key Outputs/Outcomes</p> <ul style="list-style-type: none"> • Availability of utilities at a competitive price in an environmentally friendly / sustainable manner • Compliance with water quality standards and continuity of supply
<p>Current and New Indicators</p> <ul style="list-style-type: none"> • Availability of utilities at a competitive price

GOAL: A City that is accessible to all.

Objective: Promote and encourage improved access to buildings for all including people with disabilities.

Strategic Action: Establish an inter-agency group to oversee the implementation of the principles underpinning the Barcelona Declaration.

[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Adopt the Barcelona Declaration	1. Galway City Council	1. -	1. Adopted 2002	-
2. Develop strategies to implement the Barcelona Declaration	2. Galway City Council	2. To be determined	2. To be determined	2. Mid 2003

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Number of new and existing accessible buildings

GOAL: A healthy and safe City.

Objective: Foster participation in sport, recreation and leisure activities for all and further develop appropriate facilities.

Strategic Action: Develop a walking and cycling friendly City. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Establish a Database of existing walking and cycling routes.	1. Galway City Council	1. Galway City Council	1. Early 2003	1. Mid 2003
2. Identify possible routes for future development and produce Pilot Schemes for implementation on a phased basis. Implementation subject to funding. *Cognisance to be taken of Webb Report, Barcelona Declaration and objectives in the City Development Plan.	2. Galway City Council	2. To be determined	2. To be determined	2. Mid 2003

Key Outputs/Outcomes

- To be agreed

Current and New Indicators

- Proportion of people taking exercise

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Monitor, maintain and improve water quality in the City for consumption and recreational purposes.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Compliance with relevant E.U. Directives in Water Quality for consumption.	1. Galway City Council	1. To be determined	1. Ongoing	2003
2. On-Going maintenance and up-keep of Water Treatment Works.	2. Galway City Council	2. To be determined	2. Ongoing	2003
3. Explore necessary improvements to Waterworks.	3. Galway City Council	3. To be determined	3. Ongoing	2003

Key Outputs/Outcomes

- Compliance with water quality standards

Current and New Indicators

- Water quality standards

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Provide a modern sewerage system to meet the needs of the City.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Finish and commission the following major infrastructure works:- (i) Mutton Island Wastewater Treatment Plant. (ii) Knocknacarra Main Drainage. (iii) Merlin Park Sewerage Scheme.	1. Galway City Council	1. (i) DOE&LG (ii) DOE&LG and Galway City Council (iii) DOE&LG and Galway City Council	1. (i) 2003 (ii) 2003 (iii) 2003	1. 2003
2. Develop a strategy for provision or improvement of services to specific areas within the City.	2. Galway City Council	2. DOE&LG	2. Ongoing	2. 2003

Key Outputs/Outcomes

- Compliance with water quality standards

Current and New Indicators

- Water quality standards

Community, Social and Culture SPC

GOAL: Preserve and enhance the natural environment.

Objective: Recognise, preserve and enhance a network of amenity areas and waterways and fully utilise their potential for recreational and aesthetic purposes for all.

Strategic Action: Develop and implement a Parks and Recreation Strategy. *[Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].*

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Implement Parks Strategy Make Parks Byelaws Open all of the Cappagh Park facilities Complete year II of the development programme for Terryland Forest Park Finalise design for the development of Barna / Lough Rusheen Park Complete development of the Millennium Children's Park, Complete the planning process for Eyre Square enhancement Construct seven playgrounds Produce an information pamphlet on City Parks facilities Commence the Dangan Woods Restoration Programme Initiate a planned annual tree maintenance programme Draft a revised Letting Scheme for active recreation facilities Commence acquisition of recreational lands at Doughiska Complete the construction of, and management arrangements for, the new dressing rooms at South Park Complete local consultation on proposals for the Crestwood amenity lands Complete design for Small Crane enhancement scheme Commence preparation of an inventory of public open spaces	Galway City Council (Community, Social and Cultural SPC)		Sept.2003 Dec.2002 Sept.2003 Dec.2002 Dec.2002 Dec.2002 Dec.2002 Mar.2003 Mar.2003 Dec.2002 Dec.2002 Dec.2002 Dec.2002 Dec.2002 Dec.2002 Dec.2002 Sept.2002 Dec.2002	
Key Outputs/Outcomes				
Parks and Recreation Strategy				
Current and New Indicators				
<ul style="list-style-type: none"> Quality and distribution of space dedicated for recreation and amenity Extent of investment in areas zoned for recreation and amenity 				

GOAL: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Develop the cultural infrastructure including culturally appropriate facilities.

Strategic Action: Develop a City Museum.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
Complete the planning process for the museum	1. Galway City Council (Community, Social and Culture SPC)		Dec.2002	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • City Museum 				
Current and New Indicators				
<ul style="list-style-type: none"> • Numbers participating in and attending art / culture events • Number of arts/culture venues • Number of arts/culture groups 				

GOAL: Develop as a City of arts and culture – where all people can participate in and have access to artistic and cultural pursuits at affordable levels.

Objective: Increase participation in and access to cultural activities, including people from marginalised socio-economic and minority cultural groups.

Strategic Action: Harness the potential of the library service for cultural development and develop local libraries. [Equality Screened Action (highlighted in grey) – consider this action in terms of the relevant equality grounds].

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Complete works on the new Westside Library 2. Complete all aspects of the planning process for the new Ballybane Library	1. Galway City Council (Community , Social and Culture SPC) 2. Galway City Council (Community , Social and Culture SPC)		1. Dec.2002 2. Dec.2002	

Key Outputs/Outcomes
<ul style="list-style-type: none"> • To be agreed

Current and New Indicators
<ul style="list-style-type: none"> • Socio-economic profile of those participating in and attending arts events

Environment SPC

GOAL: A centre of regional, sustainable tourism.

Objective: Promote sustainable growth in a year-round tourism industry through the development of new markets.

Strategic Action: Maintain a clean attractive environment with good water quality, signage, anti-litter enforcement and clean public areas.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Implement the Litter Management Plan. 2. Introduce the Litter Pollution Monitoring System. 3. Participate in the Western River Basin District Management project.	1. Galway City Council (Environment SPC) 2. Galway City Council (Environment SPC) 3. Galway City Council (Environment SPC)	1. To be determined. 2. To be determined. 3. To be determined.	1. Sept.2003 2. Dec.2002 3. Ongoing	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> To be agreed 				
Current and New Indicators				
<ul style="list-style-type: none"> Level of income from tourism New markets Length of Tourist Season Number of tourists visiting City Visitor numbers / spend 				

GOAL: A City with infrastructure to facilitate continuing economic development.

Objective: Promote integrated provision of utilities, renewable energies and services in the City.

Strategic Action: Sustainable waste management regime.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Establish a composting facility in Carrowbrowne. 2. Acquire an EPA waste license for Sandy Road. 3. Introduce a Household Bulky Waste Collection Service within three months of establishing the composting facility proposed for Carrowbrowne.	1. Galway City Council (Environment SPC) 2. Galway City Council (Environment SPC) 3. Galway City Council (Environment SPC)	1. To be determined. 2. To be determined. 3. To be determined.	1. Dec. 2002. 2. Dec 2002 3. March 2003	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> Availability of utilities at a competitive price in an environmentally friendly / sustainable manner 				
Current and New Indicators				
<ul style="list-style-type: none"> Availability of utilities at a competitive price 				

GOAL: Preserve and enhance the natural environment.

Objective: Recognise, preserve and enhance a network of amenity areas and waterways and fully utilise their potential for recreational and aesthetic purposes for all.

Strategic Action: Develop an Environmental Programme which promotes awareness of the local environment and heritage.

Lead Partner and Others: Galway City Council (Environment SPC) with the Education Sector, Community & Voluntary Sector and Dúchas.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Maintain the Environmental Awareness Programme. 2. Prepare a local Biodiversity Plan.	1. Galway City Council (Environment SPC). 2. Galway City Council (Environment SPC).	1. To be determined. 2. To be determined.	1. Sept. 2003 2. Sept. 2003	

Key Outputs/Outcomes

- Environmental Awareness Programme
- Number of schools participating in the "Green Schools" Programme

Current and New Indicators

- To be agreed

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Increase levels of recycling and waste-reduction in the City.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Work with local and national partners in identifying markets for recyclables	1. Galway City Council (Environment SPC)	1. To be determined.	1. Sept. 2003	

Key Outputs/Outcomes

- More than 50% recycling by 2005 having regard to national and regional targets
- Level of waste reduction per capita to be increased annually

Current and New Indicators

- Quantity of waste produced

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Encourage good waste management practices in the commercial sector through the enforcement of regulations.

Lead Partner and Others: Galway City Council (Environment SPC) with the Business Sector.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Maintain enforcement of the Packaging Regulations.	1. Galway City Council (Environment SPC)	1. To be determined.	1. Sept. 2003	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • More than 50% recycling by 2005 having regard to national and regional targets • Level of waste reduction per capita to be increased annually • Numbers of companies using renewable and clean energies • Compliance with air and water quality standards 				

Current and New Indicators
<ul style="list-style-type: none"> • Quantity of waste produced • Air and water quality standards

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Monitor, maintain and improve water quality in the City for consumption and recreational purposes.

Lead Partner and Others: Galway City Council (Environment and Transport & Infrastructure SPC's)

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Update the system for enforcement and issue of discharge licenses.	1. Galway City Council (Environment SPC)	1. To be determined.	1. Dec. 2002	

Key Outputs/Outcomes
<ul style="list-style-type: none"> • Numbers of companies using renewable and clean energies • Compliance with air and water quality standards
Current and New Indicators
<ul style="list-style-type: none"> • Air and water quality standards

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Monitor and maintain air quality standards and promote the use of renewable and clean energy.

Lead Partner and Others: Galway City Council (Environment SPC) with the Galway Energy Agency.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Maintain air quality monitoring system 2. Establish use of renewable energy in City Hall 3. Produce Action Plan to address climate change	1. Galway City Council (Environment SPC). 2. Galway City Council (Environment SPC). 3. Galway City Council (Environment SPC).	1. To be determined. 2. To be determined. 3. To be determined.	1. Sept.2003 2. Sept.2003 3. Sept.2003	
Key Outputs/Outcomes				
<ul style="list-style-type: none"> • Numbers of companies using renewable and clean energies • Compliance with air quality standards • Reduction in CO₂ emissions 				

Current and New Indicators
<ul style="list-style-type: none"> • Air and water quality standards • Level of CO₂ transport emissions

GOAL: Preserve and enhance the natural environment.

Objective: Promote good waste management practice to allow for the sustainable development of the City in an environmentally friendly way and reduce pollution.

Strategic Action: Reduce litter pollution.

Actions 2002-2003	Member(s) Responsible	Resource Allocation	Completion Date	Review Date
1. Implement the Litter Management Plan. 2. Introduce the Litter Pollution Monitoring System.	1. Galway City Council (Environment SPC). 2. Galway City Council (Environment SPC).	1. To be determined. 2. To be determined.	1. Sept.2003 2. Dec.2002	
Key Outputs/Outcomes				
To be agreed				
Current and New Indicators				
<ul style="list-style-type: none"> • Number of litter hotspots • Change in monitoring results 				

